



August 12th, 2025

**Camden County Senate Bill 40 Board
(dba) Camden County Developmental
Disability Resources**

Open Session Board Meeting

Agenda

Camden County Senate Bill 40 Board
DBA Camden County Developmental Disability Resources (CCDDR)
100 Third Street
Camdenton, MO 65020

Tentative Agenda for Open Session Board Meeting on August 12th, 2025, at 6:00 PM

This Meeting will be Held in Person Only at:

**Camden County Developmental Disability Resources
255 Keystone Industrial Park Drive
Camdenton, MO 65020**

Call to Order/Roll Call

Approval of Agenda

Approval of Open Session Board Meeting Minutes for July 21st, 2025

Approval of Closed Session Board Meeting Minutes for July 21st, 2025

Acknowledgement of Distributed Materials to Board Members

- June 2025 Our Savior's Lighthouse Child & Family Development Center (OSL)
- June 2025 I Wonder Y Preschool (IWYP) Monthly Reports
- June 2025 Children's Learning Center (CLC) Monthly Reports
- June 2025 Lake Area Industries (LAI) Monthly Reports
- June 2025 Support Coordination Report
- June 2025 Agency Economic Report
- June 2025 Credit Card Statement
- Resolution 2025-29

Speakers/Special Guests/Announcements

- Introduction of New SB 40 Board Member – Mary Hayslett

Monthly Reports

- OSL
- IWYP
- CLC
- LAI

Old Business for Discussion

- Keystone Renovations (Updates)

New Business for Discussion

- NONE

CCDDR Reports

- June 2025 Support Coordination Report
- June 2025 Agency Economic Report

June 2025 Credit Card Statements

Discussion & Conclusion of Resolutions

1. Resolution 2025-29: Revised Fiscal Year 2025 Budget

Open Discussions

Public Comment

Pursuant to **ARTICLE IV, "Meetings"**, Section 5. Public Comment:

"The Board values input from the public. There shall be opportunity for comment by the public during the portion of the Board agenda designated for "Public Comment". Public comment shall be limited to no more than 3 minutes per person to allow all who wish to participate to speak. It is the policy of the Board that the Board shall not respond to public comment at the Board meeting."

"Only comments related to agency-related matters will be received, however such comments need not be related to specific items of the Board's agenda for the meeting. The Board shall not receive comments related to specific client matters and/or personnel grievances, which are addressed separately per Board policies and procedures."

Adjournment of Open Session

The news media may obtain copies of this notice, and a direct link to the WebEx meeting can be submitted to anyone requesting access by contacting:

Ed Thomas, CCDDR Executive Director

100 Third Street (Physical Address), P.O. Box 722 (Mailing Address), Camdenton, MO 65065

Office: 573-317-9233 Fax: 573-317-9332 Email: director@ccddr.org

July 21st, 2025

Open Session Minutes

CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES

Open Session Minutes of July 21st, 2025

Members Present Paul DiBello, Laura Martin, Elizabeth Perkins, Angela Richardson, Angela St. Joan, Ro Witt

Members Absent Kym Jones, Brian Willey

Others Present Ed Thomas, Executive Director

Guests Present Natalie Couch, Jim Rogers (LAI)
Adrienne Anderson, Megan Thurman (CLC)
Jeanna Booth, Lori Cornwell (CCDDR)
Representative Jeff Verneti
Commissioner Ike Skelton
Commissioner Steve Dougan

Approval of Agenda

Motion by Angela St. Joan, second Ro Witt to approve the agenda as presented.

AYE: Paul DiBello, Laura Martin, Elizabeth Perkins, Angela Richardson, Angela St. Joan, Ro Witt

NO: None

ABSTAIN: None

Motion carries.

Approval of Open Session Board Meeting Minutes for June 10th, 2025

Motion by Ro Witt, second Laura Martin to approve the Open Session Board Meeting Minutes for June 10th, 2025, as presented.

AYE: Laura Martin, Angela Richardson, Ro Witt

NO: None

ABSTAIN: Paul DiBello, Elizabeth Perkins, and Angela St. Joan because they were not present at the June 10th, 2025, meeting.

Motion carries.

Acknowledgement of Distributed Reports & Documents to Board Members

- May 2025 Our Savior's Lighthouse Child & Family Development Center (OSL)
- May 2025 I Wonder Y Preschool (IWYP) Monthly Reports
- May 2025 Children's Learning Center (CLC) Monthly Reports
- May 2025 Lake Area Industries (LAI) Monthly Reports
- May 2025 Support Coordination Report
- May 2025 Agency Economic Report
- May 2025 Credit Card Statement
- Resolutions 2025-27 & 2025-28

Speakers/Special Guests/Announcements

None

Monthly Reports

Our Saviors Lighthouse (OSL)

OSL is serving two CCDDR clients and is providing more hours of service.

I Wonder Y Preschool (IWYP)

IWYP is serving three CCDDR clients. One attended on a trial basis in May and it worked out very well.

Children's Learning Center (CLC)

The Step Ahead program had 34 children enrolled with 27 out of 34 having special needs or developmental delays. There are 3 one-on-one children attending full-time, 2 one-on-one children attending part-time, and 15 day habilitation children with varying schedules. On August 2nd, CLC will have a booth set up at Two Bit Town for Duck Drop. CLC is looking for First Steps providers. There are chives, tomatoes, and pumpkins growing in the garden and everyone has enjoyed trying different foods. There are only three and half weeks left in the summer session. CLC received a grant from the Kiwanis Club of Ozark Coast. The Camdenton Schools are changing the early childhood program. One of the changes means 4 year-olds will be attending 5 days a week.

Lake Area Industries (LAI)

LAI has 58 employees with 53 being CCDDR clients and 5 being DESE certified only. Lots of recycling has been shipped out. Packaging has been slow but there are jobs for Keefe, BTI, and Lake Printing. Employees have been rolling silverware for the Celebration. Offsite work crews are still doing well. The Horse Ranch is doing great but the Trapshooters Association has been a little slow with the weather. A load of foam just went out for \$5,000. LAI just received a \$10,000 grant from United Way and \$10,000 grant from Solid Waste and received \$20,000 to continue the hazardous household waste program. The garden center stayed open later than usual but nothing had to be thrown away. OSHA was out to do their onsite consultation. Employees volunteered at the Shootout tagging t-shirts and packing volunteer lunches. A former employee passed away and the family asked for donations to LAI. A total of \$1,060 was donated. A bench for the garden center will be purchased in her honor. A tour of LAI was given to one of Josh Hawley's staff. Natalie went to Washington D.C. last week to represent Missouri and the Coalition to Preserve Employment Choice and got to meet with the Department of Labor.

Old Business for Discussion

Keystone Renovations (Updates)

The building still needs minor touches including the automatic push buttons. The temporary occupancy permit has been issued, and the permanent occupancy permit should be issued later this week. The septic has not been done, and the parking lot cannot be finished until that is done. The IT company is coming out next week to put together a bid for setting up the network equipment.

Paul DiBello asked what the delay was with the septic. Ed responded that there has been a communication issue between the County, the engineer, and the architect on the number of employees who will occupy Keystone on a full-time basis.

New Business for Discussion

OATS Contract (Updates)

OATS did sign the contract. CCDDR was notified that the MEHTAP award for this year is only about \$2,400. No one has heard back from MoDOT's legal team to see what they say about the insurance requirements. Since OATS insurance coverage amounts are not as high as stated in the MEHTAP contract language, CCDDR will not submit reimbursement request for the contracted transportation to and from LAI.

TCM Contract (Updates)

Providers were told the boiler plate contract language had problems and they would be extending existing contracts for another 6 months. Elizabeth Perkins asked if the contract problems were due to an audit. Ed responded that he was not sure. The draft contained new language no one had seen before, and DMH indicated some of the language added was not relevant to TCM providers.

CCDDR Reports

May 2025 Support Coordination Report

CCDDR had 342 clients and 6 pending intakes. Medicaid eligibility was at 78.24% and claims billed paid was at 99.9%. As of last Friday, Medicaid eligibility is up to 84% thanks to the hard work of employees. Caseloads were up to 348 earlier this month and those numbers usually start picking up once school starts.

May 2025 Agency Economic Report

In May, YTD Services program income was slightly higher than projected and YTD SB 40 Tax program income was also slightly higher than projected. As of May, overall YTD SB 40 expenses were lower than projected. SB 40 expenses in the Other G&A and Special/Additional Needs were higher than anticipated. Services were approved for a client many years ago but had to stop due to the client's living situation. Those issues have since resolved so the services have resumed and those were not included in this year's budget. Services program expenses were higher than budgeted because offsets from restricted funds have not been needed or recorded.

The 1.25% TCM rate increase that was in the General Assembly's approved State budget, but that line item was vetoed by the Governor. This makes 11 years without a TCM rate increase.

Ike Skelton asked what the 348 clients includes. Ed responded that includes every client served by CCDDR in Camden County, which includes everyone at LAI, children's programs, Waiver recipients, residential clients, and targeted case management.

Motion by Elizabeth Perkins, second Angela St. Joan to approve the reports as presented.

AYE: Paul DiBello, Laura Martin, Elizabeth Perkins, Angela Richardson,
Angela St. Joan, Ro Witt

NO: None

ABSTAIN: None

Motion carries.

May 2025 Credit Card Statements

No questions and a vote not necessary.

Discussion & Conclusion of Resolutions

1. Resolution 2025-27: Approval of Amended Policy 17

The language in section 14 was updated to change the due dates for reports. This was previously overlooked.

Motion by Paul DiBello second Ro Witt to approve Resolution 2025-27 as presented.

AYE: Paul DiBello, Laura Martin, Elizabeth Perkins, Angela Richardson,
Angela St. Joan, Ro Witt

NO: None

ABSTAIN: None

Motion carries.

2. Resolution 2025-28: Approval of Amended Policy 48

Changes were made to clarify the language. The Board must approve the implementations of waitlists and any reductions or eliminations of wait lists.

Motion by Angela St. Joan, second Ro Witt to approve Resolution 2025-28 as presented.

AYE: Paul DiBello, Laura Martin, Elizabeth Perkins, Angela Richardson,
Angela St. Joan, Ro Witt

NO: None

ABSTAIN: None

Motion carries.

Open Discussion

None

Public Comment

Jim Rogers said he has been looking at the agreement for 2026 and the termination clause in the last line is unacceptable.

Ed responded that there was a POS Agreement Committee meeting about this already so providers could have 7 months to review the contract instead of 4. This is the proposed draft 2026 POS Agreement and the Board will not be voting to approve it for several months.

Jim Rogers responded that the 2026 POS Agreement was not acceptable to LAI at this point.

Adjournment of Open Session

Motion by Ro Witt, second Elizabeth Perkins to adjourn the Open Session Board meeting.

AYE: Paul DiBello, Laura Martin, Elizabeth Perkins, Angela Richardson,
Angela St. Joan, Ro Witt

NO: None

ABSTAIN: None

Motion carries.

The Open Session Board meeting was adjourned.

Board Chairperson/Other Board Member

Secretary/Other Board Member

OSL June 2025 Reports

Statement of Activity

Our Savior Lutheran Church DBA LighthouseCFDC (2)

June 1-30, 2025

DISTRIBUTION ACCOUNT	TOTAL
Income	
Donations	6,959.39
Grant	5,000.00
Subsidy Payment	2,659.66
Tuition	1,785.00
Total for Income	\$16,404.05
Cost of Goods Sold	
Gross Profit	\$16,404.05
Expenses	
Food	225.00
Interest and Penalty	0
Penalty	285.45
Total for Interest and Penalty	\$285.45
Job Supplies	39.83
Payroll Expenses	0
Taxes	1,497.82
Wages	18,482.24
Total for Payroll Expenses	\$19,980.06
Total for Expenses	\$20,530.34
Net Operating Income	-\$4,126.29
Other Income	
Other Expenses	
Net Other Income	0
Net Income	-\$4,126.29

Statement of Activity

Our Savior Lutheran Church DBA LighthouseCFDC (2)

January 1-June 30, 2025

DISTRIBUTION ACCOUNT	TOTAL
Income	
Billable Expense Income	99.14
Donations	24,379.39
Fund Raisers	67.00
Grant	6,500.00
Services	374.28
Subsidy Payment	5,364.82
Tuition	2,697.48
Total for Income	\$39,482.11
Cost of Goods Sold	
Gross Profit	\$39,482.11
Expenses	
Food	225.00
Interest and Penalty	0
Penalty	285.45
Total for Interest and Penalty	\$285.45
Job Supplies	247.82
Payroll Expenses	0
Taxes	6,239.51
Wages	74,567.23
Total for Payroll Expenses	\$80,806.74
Total for Expenses	\$81,565.01
Net Operating Income	-\$42,082.90
Other Income	
Other Expenses	
Net Other Income	0
Net Income	-\$42,082.90

Statement of Financial Position Summary
Our Savior Lutheran Church DBA LighthouseCFDC (2)
As of June 30, 2025

DISTRIBUTION ACCOUNT	TOTAL
Assets	-\$204,317.63
Current Assets	-\$204,639.59
Bank Accounts	\$27,238.27
Accounts Receivable	\$6,363.78
Other Current Assets	-\$238,241.64
Total for Current Assets	-\$204,639.59
Fixed Assets	\$321.96
Total for Assets	-\$204,317.63
Liabilities and Equity	-\$204,317.63
Liabilities	\$84,433.78
Current Liabilities	\$84,433.78
Accounts Payable	
Other Current Liabilities	\$84,433.78
Total for Current Liabilities	\$84,433.78
Total for Liabilities	\$84,433.78
Equity	-\$288,751.41
Total for Liabilities and Equity	-\$204,317.63

Statement of Cash Flows

Our Savior Lutheran Church DBA LighthouseCFDC (2)

June 1-30, 2025

FULL NAME	TOTAL
OPERATING ACTIVITIES	
Net Income	-4,126.29
Adjustments to reconcile Net Income to Net Cash provided by operations:	
Direct Deposit Payable	3,084.89
Payroll Liabilities:Daycare Half Days Employee Discount	1,337.50
Payroll Liabilities:Federal Taxes (941/944)	3,382.99
Payroll Liabilities:MO Income Tax	249.00
Payroll Liabilities:MO Unemployment Tax	83.91
Total for Adjustments to reconcile Net Income to Net Cash provided by operations:	\$8,138.29
Net cash provided by operating activities	\$4,012.00
INVESTING ACTIVITIES	0
FINANCING ACTIVITIES	0
NET CASH INCREASE FOR PERIOD	\$4,012.00
Cash at beginning of period	\$133,374.08
CASH AT END OF PERIOD	\$137,386.08

Statement of Cash Flows

Our Savior Lutheran Church DBA LighthouseCFDC (2)

January 1-June 30, 2025

FULL NAME	TOTAL
OPERATING ACTIVITIES	
Net Income	-42,082.90
Adjustments to reconcile Net Income to Net Cash provided by operations:	
Direct Deposit Payable	3,084.89
Payroll Liabilities:Daycare Half Days Employee Discount	3,122.50
Payroll Liabilities:Federal Taxes (941/944)	9,414.49
Payroll Liabilities:MO Income Tax	-1,418.00
Payroll Liabilities:MO Unemployment Tax	197.87
Uncategorized Asset	349,899.51
Total for Adjustments to reconcile Net Income to Net Cash provided by operations:	\$364,301.26
Net cash provided by operating activities	\$322,218.36
INVESTING ACTIVITIES	0
FINANCING ACTIVITIES	
Opening Balance Equity	-11,513.54
Net cash provided by financing activities	-\$11,513.54
NET CASH INCREASE FOR PERIOD	\$310,704.82
Cash at beginning of period	-\$173,318.74
CASH AT END OF PERIOD	\$137,386.08

IWYP June 2025 Reports

Narrative:

I Wonder Y Preschool and WAVE Childcare are not for profit, 501(c)3 Missouri Methodist supported children's programs dedicated to providing exceptional care to children 3 to 12 years of age. Highly qualified staff provide gentle and loving support to children with the primary goal of aiding each child to reach their fullest potential. Independently created curriculum incorporates a skill set geared toward individual goals and is focused on reaching physical, mental, and spiritual growth in a safe environment. I Wonder Y Preschool and WAVE Childcare are housed by Camdenton United Methodist Church and gladly accepts subsidized payments to help support family needs. All child care programs strive to create an environment that is inclusive to the needs of each child while fostering a love of learning and friendships. Inquiries into the various outreach programs supported by Camdenton United Methodist can be made by calling 573-346-5350 or visiting our website at CamUMC.org.

CamUMC currently offers support through several children and youth programs. The current attendance numbers are:

19 I Wonder Y Preschoolers

30 WAVE Summer-School Care (Elementary Age)

22 CamUMC J-Force (Youth- Elementary Age)

14 CamUMCYF (Youth- Junior High and High School Age)

Currently, three participants qualify for CCDDR assistance for one-on-one care. We offer an avg. of 9 hours of care for these children each day (Monday-Friday).

IWY and WAVE will transition into our school year program on August 19, 2025. All programs will close from August 11th - 18th.

J Force and Youth meetings are held every week during the school session months and include special outings.

Preschool is offered Monday - Friday 7:00 am - 5:30 pm

All Day School-Age care is offered Monday - Friday 7:30 am - 5:30 pm.

CamUMC I Wonder Y Preschool
Cash Flow Statement June 2025

Inflow:	YTD Jan.-June 2025	
Tuitions:	\$ 10875.72	\$ 55019.68
Donations:	\$ 400.00	\$ 2798.00
DESE:	\$ *2134.57	\$ *3725.02
CCDDR:	\$ 4821.90	\$ 4741.4
DESE Remittance:	\$ 0.00	\$ 5456.10
Total Income:	\$ 18232.19	\$ 71740.20
Outflow:		
Staff Expenses:	\$ 15524.25	\$ 61418.81
Food:	\$ 1028.79	\$ 3753.23
Supplies:	\$ 95.48	\$ 811.29
Misc Expenses: (printer, shared utilities)	\$ 350.00	\$ 1750.00
Training	\$ 0.0	\$ 0.0
Total Expenses:	\$ 16998.52	\$ 65983.33
Total cash in =	\$ 18232.19	\$ 71740.20
Total cash out =	\$ 16998.52	\$ 65983.33
Total profit =	\$ 1233.67	\$ 5756.87
Net liquidity =	\$ 14852.00	\$ 14852.00
Net Assets =	\$ 275439.00	\$ 275439.00
Net liabilities =	\$ 7996.06	\$ 7996.06
Net equity=	\$ 6855.94	\$ 6855.94
Shareholders equity =	\$ 275439.00	\$ 275439.00

*Error in processing payments from DESE. Some of these are in remittance review as of 03/03/2025. In February of 2025, we received a total of \$4553.09 in remittance payments from DESE and those figures will reflect on the Feb. 2025 Cash Flow statement. For this year, I will include a space for remittance payments to better reflect overall cash flow.

CLC June 2025 Reports



SB40/CCDDR
August 2025

CHILDREN'S LEARNING CENTER
AGENCY UPDATE/PROGRESS REPORT
July 21, 2025

○ **CHILD COUNT/ATTENDANCE**

The Step Ahead program has 34 children enrolled.

27 out of 34 children enrolled have special needs or developmental delays.

We have 3 one on one children in attendance full time, 2 one on one children part time, & 15 day habilitation children with varying schedules.

○ **COMMUNITY EVENTS**

Attending:

On August 2nd from 10am-2pm, CLC will have a table at Two Bit Town on the Bagnell Dam Strip for the Annual Duck Drop for the Kiwanis Club of Ozarks Coast. We will host a carnival game for children in attendance.

Current / Upcoming:

○ **GENERAL PROGRAM NEWS**

- CLC is always looking for providers (SLP, OT, PT, SI) to join our First Steps Agency.
- Our garden is producing all kinds of fun plants! We have chives, peppers, tomatoes, and pumpkins growing! The children love seeing what's ready to pick. We ate the tomatoes that we grew today!
- We cannot believe that we only have three and a half weeks left of our Summer Session! We are currently scheduling parent orientations for the new 2025-2026 school year.
- We have a number of students leaving for the school year that plan to return for the 2026 Summer Session. We hope that we will have the space to accommodate their needs.

○ **GRANTS/FUNDRAISERS**

CLC will receive a grant from the Kiwanis Club of Ozarks Coast in September.

CHILDREN'S LEARNING CENTER

Statement of Activity

January 1 - July 21, 2025

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Revenue				
40000 INCOME				\$0.00
41000 Contributions & Grants				\$0.00
41100 CACFP		9,029.79		\$9,029.79
41200 Camden County SB40	3,186.18	102,200.13		\$105,386.31
Total 41000 Contributions & Grants	3,186.18	111,229.92		\$114,416.10
42000 Program Services				\$0.00
42100 First Steps				\$0.00
42130 Natural Environment Mileage	805.59			\$805.59
42150 Physical Therapy	3,446.25			\$3,446.25
42170 Speech/Language Therapy	3,640.00			\$3,640.00
Total 42100 First Steps	7,891.84			\$7,891.84
Total 42000 Program Services	7,891.84			\$7,891.84
43000 Tuition				\$0.00
43100 Dining		990.00		\$990.00
43300 Extended Care		50.00		\$50.00
43500 Tuition		16,290.00		\$16,290.00
43505 Subsidy Tuition		10,823.83		\$10,823.83
Total 43500 Tuition		27,113.83		\$27,113.83
Total 43000 Tuition		28,153.83		\$28,153.83
45000 Other Revenue				\$0.00
45200 Fundraising Income				\$0.00
45280 Pizza For A Purpose		9,003.93		\$9,003.93
Total 45200 Fundraising Income		9,003.93		\$9,003.93
45300 Donation Income				\$0.00
45310 Donations		2,375.44		\$2,375.44
Total 45300 Donation Income		2,375.44		\$2,375.44
Total 45000 Other Revenue		11,379.37		\$11,379.37
Total 40000 INCOME	11,078.02	150,763.12		\$161,841.14
Total Revenue	\$11,078.02	\$150,763.12	\$0.00	\$161,841.14
GROSS PROFIT	\$11,078.02	\$150,763.12	\$0.00	\$161,841.14
Expenditures				
50000 EXPENDITURES				\$0.00
51000 Payroll Expenditures				\$0.00
51100 Employee Salaries		147,647.49	0.00	\$147,647.49
51400 Employee Retirement		2,290.00		\$2,290.00
51500 Employee Taxes		11,803.25	0.00	\$11,803.25
51900 Workermans Comp Insurance		2,637.00		\$2,637.00
Total 51000 Payroll Expenditures		164,377.74	0.00	\$164,377.74
52000 Advertising/Promotional		477.81		\$477.81
53000 Equipment		229.00		\$229.00
54000 Fundraising/Grants				\$0.00

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
54510 United Way Grant		192.30		\$192.30
54700 Pizza For A Purpose		818.00		\$818.00
Total 54000 Fundraising/Grants		1,010.30		\$1,010.30
55000 Insurance				\$0.00
55100 Brokerage/Other Fees	10.00	40.00		\$50.00
55200 Commercial General Liability	195.80	783.20		\$979.00
55300 Commercial Property	240.00	960.00		\$1,200.00
55400 Director's & Officers	447.40	1,789.60		\$2,237.00
55500 Hired & Non-Owned Auto		63.00		\$63.00
55700 Crime Policy	111.60	446.40		\$558.00
Total 55000 Insurance	1,004.80	4,082.20		\$5,087.00
56000 Office Expenditures				\$0.00
56100 Copy Machine	17.91	71.61		\$89.52
56300 Office Supplies		26.47		\$26.47
56400 Postage & Delivery	29.20	116.80		\$146.00
Total 56000 Office Expenditures	47.11	214.88		\$261.99
57000 Office/General Administrative Expenditures		10.45		\$10.45
57160 QuickBooks Payments Fees	8.00	1,665.78		\$1,673.78
57400 Child Management Software		245.00		\$245.00
57600 License/Accreditation/Permit Fees		625.00		\$625.00
57700 Membership/Association Dues		235.00		\$235.00
57900 Seminars/Training		133.37		\$133.37
Total 57000 Office/General Administrative Expenditures	8.00	2,914.60		\$2,922.60
58000 Operating Supplies				\$0.00
58100 Classroom Consumables		133.71		\$133.71
58150 Center Consumables		19.15		\$19.15
58200 Dining		8,373.78		\$8,373.78
58400 Sanitizing		646.27		\$646.27
Total 58000 Operating Supplies		9,172.91		\$9,172.91
59000 Program Service Fees				\$0.00
59100 First Steps				\$0.00
59130 Natural Environment Mileage	998.28			\$998.28
59150 Physical Therapy	3,645.98			\$3,645.98
59170 Speech/Language Therapy	3,775.46			\$3,775.46
Total 59100 First Steps	8,419.72			\$8,419.72
Total 59000 Program Service Fees	8,419.72			\$8,419.72
61000 Repair & Maintenance		61.66		\$61.66
62000 Safety & Security	135.60	892.68		\$1,028.28
63000 Utilities				\$0.00
63100 Electric	608.25	2,432.95		\$3,041.20
63200 Internet	111.72	446.84		\$558.56
63300 Telephone	209.98	839.96		\$1,049.94
63400 Trash Service		296.38		\$296.38
63500 Water Softener		337.75		\$337.75
Total 63000 Utilities	929.95	4,353.88		\$5,283.83
Total 50000 EXPENDITURES	10,545.18	187,787.66	0.00	\$198,332.84
Payroll Expenses				\$0.00
Company Contributions				\$0.00
Retirement		1,365.00	0.00	\$1,365.00

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Total Company Contributions		1,365.00	0.00	\$1,365.00
Total Payroll Expenses		1,365.00	0.00	\$1,365.00
Reimbursements		520.67		\$520.67
voided check				\$0.00
Total Expenditures	\$10,545.18	\$189,673.33	\$0.00	\$200,218.51
NET OPERATING REVENUE	\$532.84	\$ -38,910.21	\$0.00	\$ -38,377.37
Other Expenditures				
Reconciliation Discrepancies		-189.23		\$ -189.23
Total Other Expenditures	\$0.00	\$ -189.23	\$0.00	\$ -189.23
NET OTHER REVENUE	\$0.00	\$189.23	\$0.00	\$189.23
NET REVENUE	\$532.84	\$ -38,720.98	\$0.00	\$ -38,188.14

CHILDREN'S LEARNING CENTER

Statement of Activity

June 2025

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Revenue				
40000 INCOME				\$0.00
41000 Contributions & Grants				\$0.00
41100 CACFP		1,845.87		\$1,845.87
41200 Camden County SB40		19,102.92		\$19,102.92
Total 41000 Contributions & Grants		20,948.79		\$20,948.79
42000 Program Services				\$0.00
42100 First Steps				\$0.00
42150 Physical Therapy	170.00			\$170.00
42170 Speech/Language Therapy	63.75			\$63.75
Total 42100 First Steps	233.75			\$233.75
Total 42000 Program Services	233.75			\$233.75
43000 Tuition				\$0.00
43100 Dining		120.00		\$120.00
43500 Tuition		1,920.00		\$1,920.00
43505 Subsidy Tuition		1,450.95		\$1,450.95
Total 43500 Tuition		3,370.95		\$3,370.95
Total 43000 Tuition		3,490.95		\$3,490.95
45000 Other Revenue				\$0.00
45300 Donation Income				\$0.00
45310 Donations		1,435.00		\$1,435.00
Total 45300 Donation Income		1,435.00		\$1,435.00
Total 45000 Other Revenue		1,435.00		\$1,435.00
Total 40000 INCOME	233.75	25,874.74		\$26,108.49
Total Revenue	\$233.75	\$25,874.74	\$0.00	\$26,108.49
GROSS PROFIT	\$233.75	\$25,874.74	\$0.00	\$26,108.49
Expenditures				
50000 EXPENDITURES				\$0.00
51000 Payroll Expenditures				\$0.00
51100 Employee Salaries		11,885.71	0.00	\$11,885.71
51400 Employee Retirement		440.00		\$440.00
51500 Employee Taxes		917.48	0.00	\$917.48
Total 51000 Payroll Expenditures		13,243.19	0.00	\$13,243.19
57000 Office/General Administrative Expenditures				\$0.00
57160 QuickBooks Payments Fees		478.28		\$478.28
57400 Child Management Software		35.00		\$35.00
57600 License/Accreditation/Permit Fees		475.00		\$475.00
Total 57000 Office/General Administrative Expenditures		988.28		\$988.28
58000 Operating Supplies				\$0.00
58200 Dining		624.16		\$624.16
Total 58000 Operating Supplies		624.16		\$624.16
59000 Program Service Fees				\$0.00

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
59100 First Steps				\$0.00
59130 Natural Environment Mileage	89.67			\$89.67
59170 Speech/Language Therapy	877.19			\$877.19
Total 59100 First Steps	966.86			\$966.86
Total 59000 Program Service Fees	966.86			\$966.86
62000 Safety & Security	5.80	145.49		\$151.29
63000 Utilities				\$0.00
63100 Electric	57.69	230.75		\$288.44
63200 Internet	15.96	63.84		\$79.80
63300 Telephone	30.00	120.00		\$150.00
63400 Trash Service		42.34		\$42.34
Total 63000 Utilities	103.65	456.93		\$560.58
Total 50000 EXPENDITURES	1,076.31	15,458.05	0.00	\$16,534.36
Payroll Expenses				\$0.00
Company Contributions		110.00	0.00	\$110.00
Total Payroll Expenses		110.00	0.00	\$110.00
Total Expenditures	\$1,076.31	\$15,568.05	\$0.00	\$16,644.36
NET OPERATING REVENUE	\$ -842.56	\$10,306.69	\$0.00	\$9,464.13
NET REVENUE	\$ -842.56	\$10,306.69	\$0.00	\$9,464.13

CHILDREN'S LEARNING CENTER

Statement of Cash Flows

January 1 - July 21, 2025

	TOTAL
OPERATING ACTIVITIES	
Net Revenue	-38,188.14
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Receivable (A/R)	-1,010.00
Accounts Payable (A/P)	0.00
21000 CBOLO MasterCard -8027	319.06
21200 Kroger-DS1634 CLC	-1,439.14
22000 Payroll Liabilities	110.29
22300 Payroll Liabilities:Federal Taxes (941/944)	-933.65
22400 Payroll Liabilities:MO Income Tax	-788.00
22500 Payroll Liabilities:MO Unemployment Tax	-203.76
Direct Deposit Payable	0.00
Payroll Liabilities:Ascensus	2,730.00
Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:	-1,215.20
Net cash provided by operating activities	\$ -39,403.34
NET CASH INCREASE FOR PERIOD	\$ -39,403.34
Cash at beginning of period	283,652.19
CASH AT END OF PERIOD	\$244,248.85

CHILDREN'S LEARNING CENTER

Statement of Cash Flows

June 2025

	TOTAL
OPERATING ACTIVITIES	
Net Revenue	9,464.13
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Receivable (A/R)	480.00
Accounts Payable (A/P)	1,270.33
21000 CBOLO MasterCard -8027	287.36
21200 Kroger-DS1634 CLC	-1,677.00
22000 Payroll Liabilities	28.98
22300 Payroll Liabilities:Federal Taxes (941/944)	0.00
22400 Payroll Liabilities:MO Income Tax	0.00
22500 Payroll Liabilities:MO Unemployment Tax	0.00
Direct Deposit Payable	0.00
Payroll Liabilities:Ascensus	220.00
Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:	609.67
Net cash provided by operating activities	\$10,073.80
NET CASH INCREASE FOR PERIOD	\$10,073.80
Cash at beginning of period	247,257.91
CASH AT END OF PERIOD	\$257,331.71

CHILDREN'S LEARNING CENTER

Statement of Financial Position

As of July 21, 2025

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
11000 CBOLO Checking	244,248.85
Total Bank Accounts	\$244,248.85
Accounts Receivable	
Accounts Receivable (A/R)	1,130.00
Total Accounts Receivable	\$1,130.00
Other Current Assets	
14000 Undeposited Funds	0.00
Cash Advance	700.00
Payroll Corrections	-464.47
Prepaid Expenses	7,971.74
Repayment	
Cash Advance Repayment	-1,000.00
Total Repayment	-1,000.00
Total Other Current Assets	\$7,207.27
Total Current Assets	\$252,586.12
TOTAL ASSETS	\$252,586.12
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable (A/P)	0.00
Total Accounts Payable	\$0.00
Credit Cards	
21000 CBOLO MasterCard -8027	-123.55
21200 Kroger-DS1634 CLC	-944.33
Total Credit Cards	\$ -1,067.88
Other Current Liabilities	
22000 Payroll Liabilities	110.29
22100 Anthem	2,191.63
22200 Childcare Tuition	3,141.44
22300 Federal Taxes (941/944)	-8,320.79
22400 MO Income Tax	-3,070.48
22500 MO Unemployment Tax	-1,169.60
22600 Primevest Financial	448.19
Aflac	8,859.15
Aliera	9,354.60
Ascensus	20,535.00
Globe Life - After Tax	147.81
Globe Life - After Tax Life Insurance Children	157.08
Globe Life Accidental Insurance - Pre-Tax Insurance	903.09

	TOTAL
Globe Life After Tax	113.52
Health Care (United HealthCare)	821.87
US Department of Education	1,115.65
Total 22000 Payroll Liabilities	35,338.45
Direct Deposit Payable	-50.00
Total Other Current Liabilities	\$35,288.45
Total Current Liabilities	\$34,220.57
Total Liabilities	\$34,220.57
Equity	
30000 Opening Balance Equity	13,816.12
Retained Earnings	242,737.57
Net Revenue	-38,188.14
Total Equity	\$218,365.55
TOTAL LIABILITIES AND EQUITY	\$252,586.12

CHILDREN'S LEARNING CENTER

A/P Aging Summary

As of July 21, 2025

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
TOTAL						\$0.00

CHILDREN'S LEARNING CENTER

A/P Aging Summary


As of June 30, 2025

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
Bankcard Services	565.07					\$565.07
Camden County Fire & Safety	40.00					\$40.00
Kroger/Gerbes	2,301.16					\$2,301.16
Missouri Accreditation	475.00					\$475.00
TOTAL	\$3,381.23	\$0.00	\$0.00	\$0.00	\$0.00	\$3,381.23

CHILDREN'S LEARNING CENTER

A/R Aging Summary


As of July 21, 2025

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
		480.00				\$480.00
	50.00	600.00				\$650.00
TOTAL	\$50.00	\$1,080.00	\$0.00	\$0.00	\$0.00	\$1,130.00

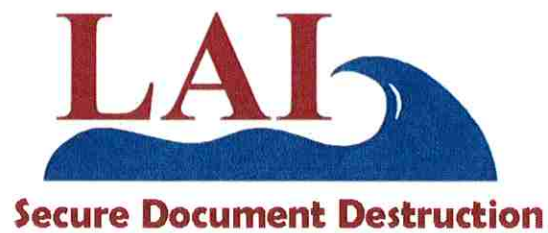
CHILDREN'S LEARNING CENTER

A/R Aging Summary

As of June 30, 2025

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
		-360.00				\$ -360.00
TOTAL	\$0.00	\$ -360.00	\$0.00	\$0.00	\$0.00	\$ -360.00

LAI June 2025 Reports



Monthly Financial Reports
Lake Area Industries, Inc.

June 30, 2025

Lake Area Industries, Inc. Balance Sheet Comparison

	30-Jun-25	30-Jun-24
ASSETS		
Current Assets		
Bank Accounts		
LAI Checking/Money Market	206,557	245,804
Total Bank Accounts	206,557	245,804
Total Accounts Receivable	163,491	52,975
Other Current Assets		
CASH	940	650
Certificates of Deposit	970,297	940,930
Community Foundation of the Ozarks Agency Partner Account	1,917	1,734
INVENTORY	9,863	9,338
Undeposited Funds	0	11,061
Total Other Current Assets	983,017	963,713
Total Current Assets	1,353,065	1,262,491
Fixed Assets		
ACCUMULATED DEPRECIATION	(914,329)	(865,452)
AUTO AND TRUCK	259,947	215,806
BUILDING	418,508	418,508
FURN & FIX ORIGINAL VALUE	19,284	19,284
GH RETAIL STORE	16,505	16,505
GREENHOUSE EQUIPMENT	2,870	2,870
LAND	33,324	33,324
LAND IMPROVEMENT	179,952	179,952
MACHINERY & EQUIPMENT	237,291	236,730
OFFICE EQUIPMENT	9,106	7,008
Sewer Equipment	19,354	19,354
SHREDDING EQUIPMENT	45,572	45,572
Total Fixed Assets	327,382	329,459
Other Assets		
CURRENT CAPITAL IMPROVEMENT	0	45,616
UTILITY DEPOSITS	554	554
Total Other Assets	554	46,170
TOTAL ASSETS	1,681,000	1,638,120
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Total Accounts Payable	3,303	9,849
Total Credit Cards	5,299	4,995
Other Current Liabilities		
Accrued Expense	0	0
ACCRUED WAGES	6,434	6,137

Gift Certificate Payable	(125)	0
Missouri Department of Revenue Payable	54	43
Rock Sales @ 80%	34	297
SALES TAX PAYABLE	4,993	34
Total Other Current Liabilities	11,390	6,511
Total Current Liabilities	19,992	21,355
Total Liabilities	19,992	21,355
Equity		
Opening Balance Equity	0	0
Unrestricted Net Assets	1,603,282	1,529,988
Net Income	57,726	86,777
Total Equity	1,661,009	1,616,766
TOTAL LIABILITIES AND EQUITY	1,681,000	1,638,120

Lake Area Industries, Inc.
Profit and Loss

	Jun 2025	YTD
Income		
CONTRACT PACKAGING	17,003	103,986
DOCUMENT SHREDDING	8,209	39,021
FOAM RECYCLING	4,775	7,505
GREENHOUSE SALES	4,314	51,725
OFF-SITE WORK	13,963	73,775
Total Income	48,265	276,012
Cost of Goods Sold		
CONTRACT LABOR		2,274
Cost of Goods Sold	1,847	9,668
GG PLANTS & SUPPLIES	46	29,494
MTA Food Counter	2,424	9,141
SHIPPING AND DELIVERY		2,169
WAGES-EMPLOYEES	29,351	154,547
Total Cost of Goods Sold	33,667	207,294
Gross Profit	14,597	68,718
Expenses		
ACCTG. & AUDIT FEES		11,700
ALL OTHER EXPENSES	3,187	12,605
CASH OVER/SHORT	3	31
EQUIP. PURCHASES & MAINTENANCE	2,903	16,704
INSURANCE	2,959	18,393
NON MANUFACTURING SUPPLIES	44	647
PAYROLL	30,392	176,949
PAYROLL EXP & BENEFITS	9,809	59,044
PROFESSIONAL SERVICES	2,112	12,109
UTILITIES	1,234	13,343
Total Expenses	52,643	321,525
Net Operating Income	(38,046)	(252,806)
Other Income		
INTEREST INCOME	2,088	21,498
MISCELLANEOUS INCOME	5	33
OTHER CONTRIBUTIONS	10,879	40,946
SB-40 REVENUE	16,172	91,366
STATE AID	27,011	156,689
Total Other Income	56,155	310,533
Other Expenses		
ALLOCATION NON OPERATING EXPENSES	0	0
Total Other Expenses	0	0
Net Other Income	56,155	310,533
Net Income	18,109	57,726

Lake Area Industries, Inc.
Budget vs. Actuals

	Jun 2025			YTD		
	Actual	Budget	over Budget	Actual	Budget	over Budget
Income						
CONTRACT PACKAGING	17,003	14,368	2,635	103,986	86,206	17,780
DOCUMENT SHREDDING	8,209	5,412	2,797	39,021	32,471	6,550
FOAM RECYCLING	4,775	832	3,943	7,505	4,995	2,510
GREENHOUSE SALES	4,314	10,000	(5,686)	51,725	54,878	(3,153)
OFF-SITE WORK	13,963	12,040	1,924	73,775	72,240	1,536
Total Income	48,265	42,652	5,613	276,012	250,789	25,223
Cost of Goods Sold						
CONTRACT LABOR		699	(699)	2,274	4,193	(1,919)
Cost of Goods Sold	1,847	1,216	631	9,668	7,293	2,375
GG PLANTS & SUPPLIES	46	0	46	29,494	33,381	(3,887)
MTA Food Counter	2,424	2,000	424	9,141	11,000	(1,859)
SHIPPING AND DELIVERY		0	0	2,169	4,000	(1,831)
WAGES-EMPLOYEES	29,351	28,897	453	154,547	172,824	(18,277)
Total Cost of Goods Sold	33,667	32,812	856	207,294	232,690	(25,397)
Gross Profit	14,597	9,840	4,757	68,718	18,099	50,620
Expenses						
ACCTG. & AUDIT FEES		1,000	(1,000)	11,700	6,000	5,700
ALL OTHER EXPENSES	3,187	3,446	(259)	12,605	21,837	(9,232)
CASH OVER/SHORT	3		3	31	0	31
EQUIP. PURCHASES & MAINTENANCE	2,903	3,832	(929)	16,704	22,995	(6,291)
INSURANCE	2,959	2,917	43	18,393	17,500	893
NON MANUFACTURING SUPPLIES	44	0	44	647	1,989	(1,342)
PAYROLL	30,392	31,120	(728)	176,949	188,717	(11,768)
PAYROLL EXP & BENEFITS	9,809	12,933	(3,124)	59,044	77,598	(18,554)
PROFESSIONAL SERVICES	2,112	2,507	(395)	12,109	15,042	(2,933)
UTILITIES	1,234	1,583	(349)	13,343	9,496	3,847
Total Expenses	52,643	59,337	(6,694)	321,525	361,173	(39,649)
Net Operating Income	(38,046)	(49,497)	11,451	(252,806)	(343,075)	90,268
Other Income						
INTEREST INCOME	2,088	3,333	(1,245)	21,498	20,000	1,498
MISCELLANEOUS INCOME	5		5	33	0	33
OTHER CONTRIBUTIONS	10,879		10,879	40,946	0	40,946
SB-40 REVENUE	16,172	16,316	(144)	91,366	98,197	(6,831)
STATE AID	27,011	25,562	1,448	156,689	153,674	3,014
Total Other Income	56,155	45,212	10,943	310,533	271,871	38,661
Other Expenses						
ALLOCATION NON OPERATING EXPENSES	0		0	0	0	0
Total Other Expenses	0	0	0	0	0	0
Net Other Income	56,155	45,212	10,943	310,533	271,871	38,661
Net Income	18,109	(4,285)	22,394	57,726	(71,203)	128,929

Lake Area Industries, Inc.
Statement of Cash Flows
YTD

	Total
OPERATING ACTIVITIES	
Net Income	57,726
Adjustments to reconcile Net Income to Net Cash provided by operations:	
ACCOUNTS RECEIVABLE	(106,457)
CASH:GG DRAWER CASH	(150)
CASH:MTA Drawer Cash	(300)
Certificates of Deposit:2025 02.13 CD Heritage - 5.246% Acct # 5884 (deleted)	245,713
Certificates of Deposit:2025 04.07 CD Edward Jones - 4.9% #1	118,183
Certificates of Deposit:2025 04.07 CD Edward Jones - 4.9% #2	118,183
Certificates of Deposit:2025 04.14 CD Edward Jones - 4.7%	7,006
Certificates of Deposit:2026 03.14 CD Heritage - 4.5% Acct# 7089	(252,770)
Certificates of Deposit:2026 04.24 CD OakStar CDARS - 3.975%	(123,568)
Certificates of Deposit:Edward Jones Cash	(2,486)
Certificates of Deposit:Edward Jones Mutual Fund	(122,609)
INVENTORY:GG PLANT & SUPPLIES INVEN	0
INVENTORY:RAW MATERIAL INVENTORY	(170)
Accounts Payable	(4,507)
CBOLO CC - 5044 Natalie	(4,264)
CBOLO CC - 9051 Lillie	776
Eagle Stop Gas Cards	562
Sam's Club Mastercard- 2148	518
AFLAC DEDUCTIONS PAYABLE	(0)
Gift Certificate Payable	(125)
Missouri Department of Revenue Payable	54
Rock Sales @ 80%	34
SALES TAX PAYABLE	4,993
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	(121,384)
Net cash provided by operating activities	(63,658)
Net cash increase for period	(63,658)
Cash at beginning of period	270,215
Cash at end of period	206,557

Lake Area Industries, Inc.
Statement of Cash Flows
June 2025

	Total
OPERATING ACTIVITIES	
Net Income	18,109
Adjustments to reconcile Net Income to Net Cash provided by operations:	
ACCOUNTS RECEIVABLE	(15,010)
Certificates of Deposit:Edward Jones Cash	(1,188)
Certificates of Deposit:Edward Jones Mutual Fund	(410)
INVENTORY:RAW MATERIAL INVENTORY	993
Accounts Payable	(1,910)
CBOLO CC - 5044 Natalie	2,084
CBOLO CC - 9051 Lillie	(620)
Eagle Stop Gas Cards	(181)
Sam's Club Mastercard- 2148	(180)
AFLAC DEDUCTIONS PAYABLE	(0)
Gift Certificate Payable	(25)
Missouri Department of Revenue Payable	41
Rock Sales @ 80%	34
SALES TAX PAYABLE	404
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	(15,966)
Net cash provided by operating activities	2,143
Net cash Increase for period	2,143
Cash at beginning of period	204,414
Cash at end of period	206,557

Lake Area Industries, Inc.
A/P Aging Summary
As of June 30, 2025

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
TOTAL	\$ 389	\$ 2,959	-\$ 45	\$ 0	\$ 0	\$ 3,303

Lake Area Industries, Inc.
A/R Aging Summary
As of June 30, 2025

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
TOTAL	\$ 69,222	\$ 9,686	\$ 19,390	\$ 16,998	\$ 48,195	\$ 163,491

Support Coordination Report

June 2025

Client Caseloads

- Number of Caseloads as of June 30th, 2025: 347
- Budgeted Number of Caseloads: 335
- Pending Number of New Intakes: 6
- Medicaid Billable: 83.00%

Caseload Counts

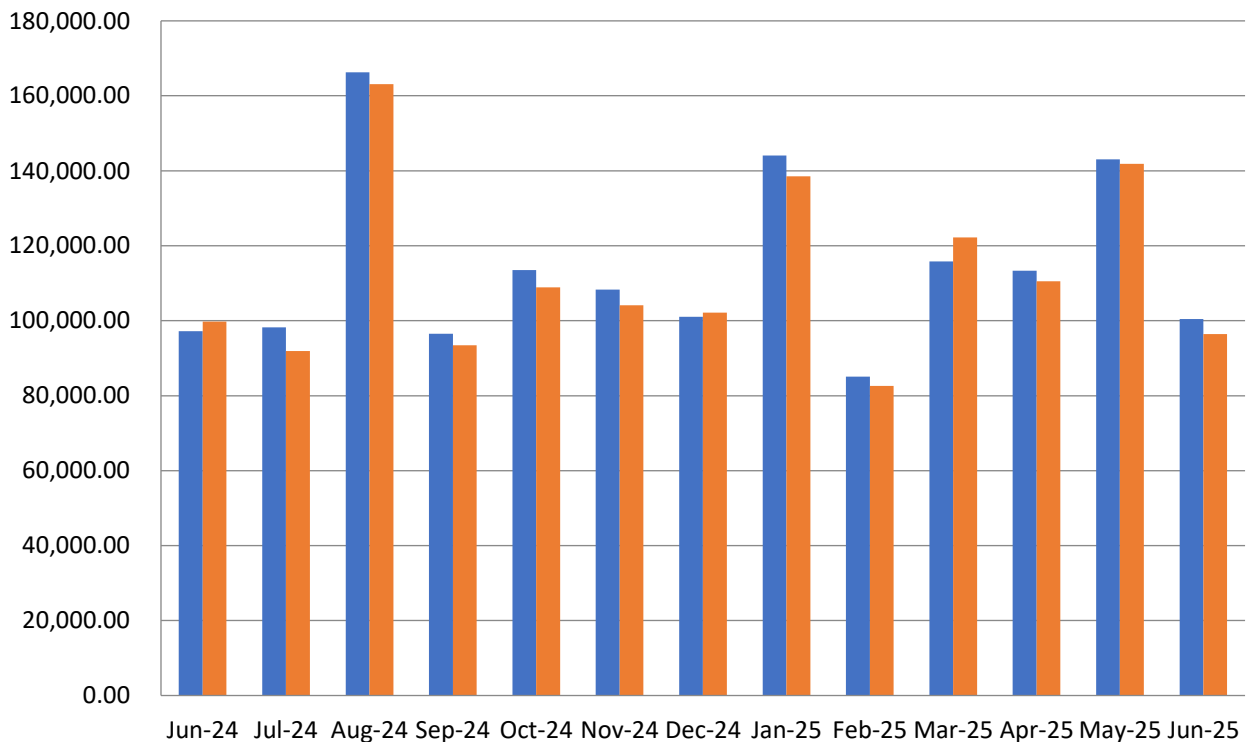
Heather Becker – 34
Daniel Burrows – 33
Elizabeth Chambers – 35
Robyne Gerstner – 33
Angela Graves – 35
Ryan Johnson – 23
Jamie Merryman – 35
Christina Mitchell – 32
Treslyn Pollreisz – 33
Patricia Strouse – 54

Agency Economic
Report
(Unaudited)

June 2025

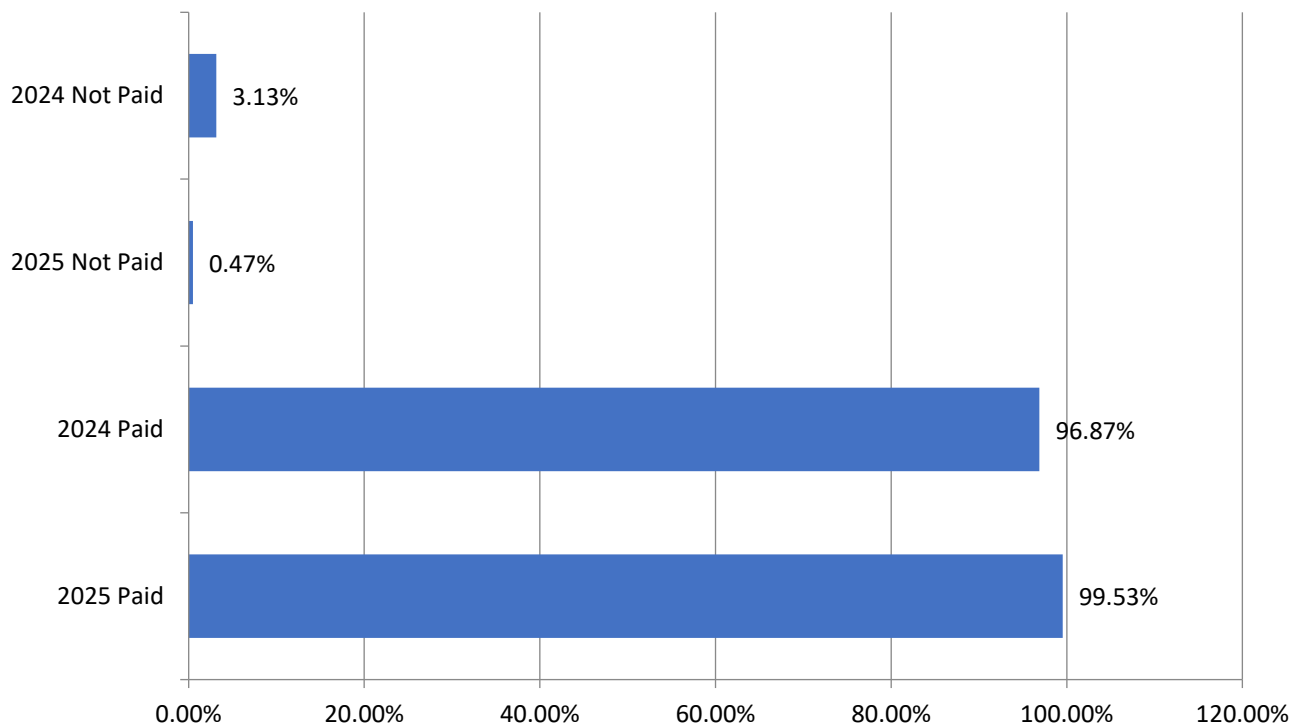
Medicaid Targeted Case Management Income

TCM Billed vs TCM Payment Received



	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25
Total Payable Billed	97,208.64	98,245.44	166,242.24	96,508.80	113,495.04	108,293.76	101,010.24	144,106.56	85,086.72	115,836.48	113,356.80	143,052.48	100,414.08
Total Payment Received	99,792.00	91,951.08	163,114.56	93,458.88	108,915.84	104,120.64	102,189.85	138,516.48	82,641.60	122,238.72	110,496.96	141,825.60	96,413.76

2025 vs 2024
Percentage Comparison Medicaid Billed vs Medicaid
Paid



Budget vs. Actuals: June 2025

	SB 40 Tax			Services		
	Actual	Budget	Variance	Actual	Budget	Variance
Income						
4000 SB 40 Tax Income	\$7,758	\$8,054	(\$296)			\$0
4500 Services Income			\$0	\$144,166	\$144,532	(\$366)
Total Income	\$7,758	\$8,054	(\$296)	\$144,166	\$144,532	(\$366)
Gross Profit	\$7,758	\$8,054	(\$296)	\$144,166	\$144,532	(\$366)
Expenses						
5000 Payroll & Benefits			\$0	\$111,892	\$120,763	(\$8,871)
5100 Repairs & Maintenance			\$0	\$320	\$526	(\$206)
5500 Contracted Business Services			\$0	\$9,572	\$11,215	(\$1,643)
5600 Presentations/Public Meetings			\$0		\$240	(\$240)
5700 Office Expenses			\$0	\$1,020	\$4,025	(\$3,006)
5800 Other General & Administrative		\$25	(\$25)	\$1,687	\$4,260	(\$2,573)
5900 Utilities			\$0	\$812	\$1,275	(\$463)
6100 Insurance			\$0	\$1,728	\$2,000	(\$272)
6700 Partnership for Hope	\$3,243	\$3,270	(\$27)			\$0
6900 CCDDR Programs & Services	\$45,654	\$27,021	\$18,633			\$0
7200 Children's Programs	\$23,741	\$31,200	(\$7,459)			\$0
7300 Sheltered Employment Programs	\$21,985	\$22,000	(\$15)			\$0
7600 Community Resources			\$0		\$0	\$0
7900 Special/Additional Needs		\$315	(\$315)			\$0
Total Expenses	\$94,623	\$83,831	\$10,792	\$127,031	\$144,304	(\$17,273)
Net Operating Income	(\$86,865)	(\$75,777)	(\$11,088)	\$17,135	\$228	\$16,907
Other Expenses						
8500 Depreciation			\$0	\$2,719	\$4,125	(\$1,406)
Total Other Expenses	\$0	\$0	\$0	\$2,719	\$4,125	(\$1,406)
Net Other Income	\$0	\$0	\$0	(\$2,719)	(\$4,125)	\$1,406
Net Income	(\$86,865)	(\$75,777)	(\$11,088)	\$14,417	(\$3,897)	\$18,314

Budget Variance Report

Total Income: In June, SB 40 Tax Program income was slightly lower than projected, and Services Program income was slightly lower than projected.

Total Expenses: In June, overall YTD SB 40 Tax Program expenses were higher than budgeted, and Services Program expenses were lower than budgeted in all categories. For the SB 40 Tax Program, CCDDR Programs & Services expenses were higher than budgeted because offsets from restricted funds were not needed/recorded to offset current month expenses.

Budget vs. Actuals: January to June 2025

	SB 40 Tax			Services		
	Actual	Budget	Variance	Actual	Budget	Variance
Income						
4000 SB 40 Tax Income	\$1,122,285	\$1,036,805	\$85,480			\$0
4500 Services Income			\$0	\$988,543	\$926,350	\$62,193
Total Income	\$1,122,285	\$1,036,805	\$85,480	\$988,543	\$926,350	\$62,193
Gross Profit	\$1,122,285	\$1,036,805	\$85,480	\$988,543	\$926,350	\$62,193
Expenses						
5000 Payroll & Benefits			\$0	\$760,457	\$775,970	(\$15,514)
5100 Repairs & Maintenance			\$0	\$1,296	\$3,156	(\$1,860)
5500 Contracted Business Services			\$0	\$56,354	\$73,594	(\$17,240)
5600 Presentations/Public Meetings			\$0	\$485	\$1,440	(\$955)
5700 Office Expenses			\$0	\$6,041	\$24,150	(\$18,109)
5800 Other General & Administrative	\$3,666	\$150	\$3,516	\$15,779	\$19,660	(\$3,881)
5900 Utilities			\$0	\$6,074	\$7,650	(\$1,576)
6100 Insurance			\$0	\$11,251	\$12,000	(\$749)
6700 Partnership for Hope	\$18,886	\$19,620	(\$734)			\$0
6900 CCDDR Programs & Services	\$277,686	\$162,126	\$115,560			\$0
7200 Children's Programs	\$104,406	\$152,250	(\$47,844)			\$0
7300 Sheltered Employment Programs	\$116,104	\$132,000	(\$15,896)			\$0
7600 Community Resources			\$0		\$0	\$0
7900 Special/Additional Needs	\$2,026	\$1,892	\$134			\$0
Total Expenses	\$522,774	\$468,038	\$54,736	\$857,736	\$917,620	(\$59,884)
Net Operating Income	\$599,511	\$568,767	\$30,744	\$130,807	\$8,730	\$122,077
Other Expenses						
8500 Depreciation			\$0	\$16,313	\$24,750	(\$8,437)
Total Other Expenses	\$0	\$0	\$0	\$16,313	\$24,750	(\$8,437)
Net Other Income	\$0	\$0	\$0	(\$16,313)	(\$24,750)	\$8,437
Net Income	\$599,511	\$568,767	\$30,744	\$114,495	(\$16,020)	\$130,515

Budget Variance Report

Total Income: As of June, YTD SB 40 Tax Program income was higher than projected, and YTD Services Program income was higher than projected.

Total Expenses: As of June, overall YTD SB 40 Tax Program expenses were higher than budgeted, and YTD Services Program expenses were lower than budgeted in all categories. For the SB 40 Tax Program, Other General & Administrative expenses were higher than originally anticipated, Special/Additional Needs expenses were higher than originally anticipated, and CCDDR Programs & Services expenses were higher than budgeted because offsets from restricted funds were not needed/recorded to offset current year expenses.

Balance Sheet as of June 30, 2025

	SB 40 Tax	Services
ASSETS		
Current Assets		
Bank Accounts		
1000 Bank Accounts		
1005 SB 40 Tax Bank Accounts		
1010 SB 40 Tax Account (County Tax Funds) - First Nat'l Bank	\$0	\$0
1015 SB 40 Tax Reserve Account (County Tax Funds) - Central Bank	\$0	
1020 SB 40 Tax Certificate of Deposit	\$0	
1025 SB 40 Tax - Bank of Sullivan	\$0	\$0
1030 SB 40 Tax Reserve - Bank of Sullivan	\$0	
1035 Heritage SB 40 Tax Account	\$1,435,184	
Total 1005 SB 40 Tax Bank Accounts	\$1,435,184	\$0
1050 Services Bank Accounts		
1055 Services Account - Oak Star Bank (Formerly 1st Nat'l Bank)	\$0	\$0
1060 Services Certificate of Deposit		\$0
1075 Services Account - Bank of Sullivan	\$0	\$0
1080 Heritage Services Account		\$139,953
Total 1050 Services Bank Accounts	\$0	\$139,953
Total 1000 Bank Accounts	\$1,435,184	\$139,953
Total Bank Accounts	\$1,435,184	\$139,953
Accounts Receivable		
1200 Services		
1210 Medicaid Direct Service		\$75,902
1215 Non-Medicaid Direct Service		\$8,755
1220 Ancillary Services		\$9,944
1225 TCM Support		\$28,242
1230 Rent		\$0
Total 1200 Services	\$0	\$122,843
1300 Property Taxes		
1310 Property Tax Receivable	\$1,152,819	
1315 Allowance for Doubtful Accounts	(\$21,591)	
Total 1300 Property Taxes	\$1,131,228	\$0
Total Accounts Receivable	\$1,131,228	\$122,843
Other Current Assets		
1389 BANK ERROR Claim Confirmations (A/R)	\$0	\$0
1399 TCM Remittance Advices (In-Transit Payments)	\$0	\$0
1400 Other Current Assets		
1410 Other Deposits	\$0	
1430 Deferred Outflows Related to Pensions		\$163,716
1435 Net Pension Asset (Liability)		(\$82,705)
Total 1400 Other Current Assets	\$0	\$81,011
1450 Prepaid Expenses		\$0
1455 Prepaid-Insurance	\$0	\$19,565
1470 Prepaid Transit Services	\$0	
Total 1450 Prepaid Expenses	\$0	\$19,565

Total Other Current Assets	\$0	\$100,576
Total Current Assets	\$2,566,412	\$363,372
Fixed Assets		
1500 Fixed Assets		
1510 100 Third Street Land		\$47,400
1511 Keystone Land		\$14,000
1520 100 Third Street Building		\$431,091
1521 Keystone		\$163,498
1525 Accumulated Depreciation - 100 Third Street		(\$216,302)
1526 Accumulated Depreciation - Keystone		(\$47,950)
1530 100 Third Street Remodeling		\$165,351
1531 Keystone Remodeling	\$0	\$765,018
1532 Osage Beach Office Remodeling (Leased Space)		\$4,225
1535 Acc Dep - Remodeling - 100 Third Street		(\$107,426)
1536 Acc Dep - Remodeling - Keystone		(\$36,977)
1537 Acc Dep - Remodeling - Osage Beach Office		(\$4,219)
1540 Equipment		\$138,114
1545 Accumulated Depreciation - Equipment		(\$129,573)
1550 Vehicles		\$0
1555 Accumulated Depreciation - Vehicles		\$0
Total 1500 Fixed Assets	\$0	\$1,186,249
Total Fixed Assets	\$0	\$1,186,249
TOTAL ASSETS	\$2,566,412	\$1,549,621
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
1900 Accounts Payable	\$4,385	\$3,307
Total Accounts Payable	\$4,385	\$3,307
Other Current Liabilities		
2000 Current Liabilities		
2004 Medicaid Payable		\$0
2005 Accrued Accounts Payable	\$0	\$0
2006 DMH Payable	\$0	
2007 Non-Medicaid Payable	\$8,755	
2008 Ancillary Services Payable	\$9,944	
2009 TCM Support	\$28,242	
2010 Accrued Payroll Expense	\$0	\$0
2015 Accrued Compensated Absences	\$0	(\$2,311)
2025 Prepaid Services	\$0	
2030 Deposits	\$0	\$0
2050 Prepaid Tax Revenue	\$0	
2055 Deferred Inflows - Property Taxes	\$1,065,115	
2060 Payroll Tax Payable		\$0
2061 Federal W / H Tax Payable	\$0	(\$144)
2062 Social Security Tax Payable	\$0	\$354
2063 Medicare Tax Payable	\$0	\$55
2064 MO State W / H Tax Payable	\$0	(\$386)
2065 FFCRA Federal W/H Tax Credit		(\$3)
2066 FFCRA Health Insurance Credit		\$0

Total 2060 Payroll Tax Payable	\$0	(\$124)
2070 Payroll Clearing		
2071 Pre-tax W / H	\$0	\$132
2072 Post-tax W / H	\$0	\$162
2073 Vision Insurance W / H	\$0	\$450
2074 Health Insurance W / H	\$0	\$106
2075 Dental Insurance W / H	\$0	\$239
2076 Savings W / H		\$0
2078 Misc W / H		\$0
2079 Other W / H		\$0
Total 2070 Payroll Clearing	\$0	\$1,090
2090 Deferred Inflows		\$9,330
2091 Computer Lease Liability		\$9,801
2092 Current Portion of Lease Payable		\$0
2093 Less Current Portion of Lease Payable		\$0
Total 2000 Current Liabilities	\$1,112,056	\$17,786
Total Other Current Liabilities	\$1,112,056	\$17,786
Total Current Liabilities	\$1,116,441	\$21,092
Total Liabilities	\$1,116,441	\$21,092
Equity		
3000 Restricted SB 40 Tax Fund Balances		
3001 Operational	\$0	
3005 Operational Reserves	\$200,000	
3010 Transportation	\$0	
3015 New Programs	\$0	
3025 Housing	\$0	
3030 Special Needs	\$0	
3035 Childrens Programs	\$0	
3040 Sheltered Workshop	\$0	
3045 Traditional Medicaid Match	\$0	
3050 Partnership for Hope Match	\$0	
3055 Building/Remodeling/Expansion	\$234,372	
3065 Legal	\$0	
3070 TCM	\$348,975	
3075 Community Resource	\$0	
Total 3000 Restricted SB 40 Tax Fund Balances	\$783,347	\$0
3500 Restricted Services Fund Balances		
3501 Operational		\$67,270
3505 Operational Reserves		\$0
3510 Transportation		\$0
3515 New Programs		\$0
3530 Special Needs		\$0
3550 Partnership for Hope Match		\$0
3555 Building/Remodeling/Expansion		\$0
3560 Sponsorships		\$0
3565 Legal		\$0
3575 Community Resources		\$0
3599 Other		\$1,186,249
Total 3500 Restricted Services Fund Balances	\$0	\$1,253,519
3900 Unrestricted Fund Balances	\$0	(\$432)
3950 Prior Period Adjustment	\$0	\$0
3999 Clearing Account	\$81,411	\$146,649
Net Income	\$599,511	\$114,495
Total Equity	\$1,464,269	\$1,514,231
TOTAL LIABILITIES AND EQUITY	\$2,580,710	\$1,535,323

Statement of Cash Flows: June 2025

	SB 40 Tax	Services
OPERATING ACTIVITIES		
Net Income	(\$86,865)	\$14,417
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1210 Services:Medicaid Direct Service		(\$19,630)
1215 Services:Non-Medicaid Direct Service		\$0
1220 Services:Ancillary Services		\$0
1225 Services:TCM Support		\$0
1455 Prepaid Expenses:Prepaid-Insurance		\$2,668
1525 Fixed Assets:Accumulated Depreciation - 100 Third Street		\$898
1526 Fixed Assets:Accumulated Depreciation - Keystone		\$366
1535 Fixed Assets:Acc Dep - Remodeling - 100 Third Street		\$723
1536 Fixed Assets:Acc Dep - Remodeling - Keystone		\$481
1545 Fixed Assets:Accumulated Depreciation - Equipment		\$251
1900 Accounts Payable	(\$124,750)	(\$394)
2007 Current Liabilities:Non-Medicaid Payable	\$0	
2008 Current Liabilities:Ancillary Services Payable	\$0	
2009 Current Liabilities:TCM Support	\$0	
2061 Current Liabilities:Payroll Tax Payable:Federal W / H Tax Payable		\$0
2062 Current Liabilities:Payroll Tax Payable:Social Security Tax Payable		\$53
2063 Current Liabilities:Payroll Tax Payable:Medicare Tax Payable		\$0
2064 Current Liabilities:Payroll Tax Payable:MO State W / H Tax Payable		(\$53)
2071 Current Liabilities:Payroll Clearing:Pre-tax W / H		\$6
2072 Current Liabilities:Payroll Clearing:Post-tax W / H		(\$25)
2073 Current Liabilities:Payroll Clearing:Vision Insurance W / H		(\$3)
2075 Current Liabilities:Payroll Clearing:Dental Insurance W / H		\$486
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	(\$124,750)	(\$14,173)
Net cash provided by operating activities	(\$211,614)	\$243
INVESTING ACTIVITIES		
1531 Fixed Assets:Keystone Remodeling	\$51,797	(\$53,042)
Net cash provided by investing activities	\$51,797	(\$53,042)
FINANCING ACTIVITIES		
3055 Restricted SB 40 Tax Fund Balances:Building/Remodeling/Expansion	(\$53,042)	
3501 Restricted Services Fund Balances:Operational		(\$8,333)
3599 Restricted Services Fund Balances:Other		\$50,323
3999 Clearing Account		\$2,719
Net cash provided by financing activities	(\$53,042)	\$44,709
Net cash increase for period	(\$212,859)	(\$8,090)
Cash at beginning of period	\$1,648,044	\$148,042
Cash at end of period	\$1,435,184	\$139,953

Statement of Cash Flows: January to June 2025

	SB 40 Tax	Services
OPERATING ACTIVITIES		
Net Income	\$599,511	\$114,495
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1210 Services:Medicaid Direct Service		(\$24,149)
1215 Services:Non-Medicaid Direct Service		\$5,375
1220 Services:Ancillary Services		(\$300)
1225 Services:TCM Support		(\$28,242)
1230 Services:Rent		\$626
1455 Prepaid Expenses:Prepaid-Insurance		\$4,884
1525 Fixed Assets:Accumulated Depreciation - 100 Third Street		\$5,389
1526 Fixed Assets:Accumulated Depreciation - Keystone		\$2,196
1535 Fixed Assets:Acc Dep - Remodeling - 100 Third Street		\$4,338
1536 Fixed Assets:Acc Dep - Remodeling - Keystone		\$2,886
1545 Fixed Assets:Accumulated Depreciation - Equipment		\$1,504
1900 Accounts Payable	\$586	(\$2,043)
2007 Current Liabilities:Non-Medicaid Payable	(\$5,375)	
2008 Current Liabilities:Ancillary Services Payable	\$300	
2009 Current Liabilities:TCM Support	\$28,242	
2061 Current Liabilities:Payroll Tax Payable:Federal W / H Tax Payable		\$0
2062 Current Liabilities:Payroll Tax Payable:Social Security Tax Payable		\$53
2063 Current Liabilities:Payroll Tax Payable:Medicare Tax Payable		\$87
2064 Current Liabilities:Payroll Tax Payable:MO State W / H Tax Payable		(\$325)
2071 Current Liabilities:Payroll Clearing:Pre-tax W / H		\$20
2072 Current Liabilities:Payroll Clearing:Post-tax W / H		(\$95)
2073 Current Liabilities:Payroll Clearing:Vision Insurance W / H		\$49
2075 Current Liabilities:Payroll Clearing:Dental Insurance W / H		\$16
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	\$23,753	(\$27,730)
Net cash provided by operating activities	\$623,264	\$86,764
INVESTING ACTIVITIES		
1531 Fixed Assets:Keystone Remodeling	\$0	(\$534,061)
Net cash provided by investing activities	\$0	(\$534,061)
FINANCING ACTIVITIES		
3055 Restricted SB 40 Tax Fund Balances:Building/Remodeling/Expansion	(\$534,061)	
3070 Restricted SB 40 Tax Fund Balances:TCM	\$348,975	
3501 Restricted Services Fund Balances:Operational		\$67,270
3505 Restricted Services Fund Balances:Operational Reserves		(\$100,000)
3575 Restricted Services Fund Balances:Community Resources		(\$5,000)
3599 Restricted Services Fund Balances:Other		\$517,584
3900 Unrestricted Fund Balances	(\$301,217)	(\$65,953)
3999 Clearing Account	(\$47,759)	\$70,162
Net cash provided by financing activities	(\$534,061)	\$484,063
Net cash increase for period	\$89,203	\$36,766
Cash at beginning of period	\$1,345,982	\$103,186
Cash at end of period	\$1,435,184	\$139,953

Check Detail SB 40 Tax Account: June 2025

Date	Transaction Type	Num	Name	Amount
06/06/2025	Bill Payment (Check)	1329	I Wonder Y Preschool	(2,037.61)
06/06/2025	Bill Payment (Check)	1330	Our Saviors Lighthouse Child & Family Development Center	(1,329.83)
06/10/2025	Bill Payment (Check)	1331	Professional Contractors & Engineers, Inc.	(51,797.05)
06/12/2025	Bill Payment (Check)	1332	Camden County Senate Bill 40 Board	(46,941.00)
06/13/2025	Bill Payment (Check)	1333	Columbia Associates Architecture & Interior Design	(1,245.00)
06/13/2025	Bill Payment (Check)	1334	DMH Local Tax Matching Fund	(3,242.88)
06/13/2025	Bill Payment (Check)	1335	OATS, Inc.	(4,757.70)
06/27/2025	Bill Payment (Check)	1336	Childrens Learning Center	(20,373.07)
06/27/2025	Bill Payment (Check)	1337	Lake Area Industries	(90,180.49)

Check Detail Services Account: June 2025

Date	Transaction Type	Num	Name	Amount
06/06/2025	Expense	6/6/25	Connie L Baker	(1,506.74)
06/06/2025	Expense	6/6/25	Rachel K Baskerville	(1,567.82)
06/06/2025	Expense	6/6/25	Heather Becker	(1,481.78)
06/06/2025	Expense	6/6/25	Myrna Blaine	(1,565.01)
06/06/2025	Expense	6/6/25	Jeanna K Booth	(2,018.20)
06/06/2025	Expense	6/6/25	Emily J Breckenridge	(1,647.37)
06/06/2025	Expense	6/6/25	Daniel Burrows	(1,447.08)
06/06/2025	Expense	6/6/25	Elizabeth L Chambers	(1,297.55)
06/06/2025	Expense	6/6/25	Lori Cornwell	(2,051.29)
06/06/2025	Expense	6/6/25	Robyne Gerstner	(1,394.72)
06/06/2025	Expense	6/6/25	Angela D Graves	(1,373.52)
06/06/2025	Expense	6/6/25	Ryan Johnson	(1,959.13)
06/06/2025	Expense	6/6/25	Jennifer Lyon	(2,088.08)
06/06/2025	Expense	6/6/25	Jamie Merryman	(1,435.65)
06/06/2025	Expense	6/6/25	Christina R. Mitchell	(1,525.82)
06/06/2025	Expense	6/6/25	Mary P Petersen	(569.50)
06/06/2025	Expense	6/6/25	Treslyn Pollreis	(1,223.55)
06/06/2025	Expense	6/6/25	Patricia L. Strouse	(1,237.24)
06/06/2025	Expense	6/6/25	Eddie L Thomas	(3,139.05)
06/06/2025	Expense	6/6/25	Meri Viebrock	(1,452.09)
06/06/2025	Expense	6/6/25	Nicole M Whittle	(2,102.06)
06/06/2025	Expense	06/06/2025	ADP TAX	(10,811.24)
06/06/2025	Bill Payment (Check)	2833	MSW Interactive Designs LLC	(49.00)
06/06/2025	Bill Payment (Check)	2834	SUMNERONE	(4,306.90)
06/06/2025	Bill Payment (Check)	2835	Summit Natural Gas of Missouri, Inc.	(36.01)
06/06/2025	Bill Payment (Check)	2836	All American Termite & Pest Control	(209.00)
06/06/2025	Bill Payment (Check)	2837	Ryan Johnson	(50.00)
06/06/2025	Bill Payment (Check)	2838	Angela D Graves	(193.10)
06/06/2025	Bill Payment (Check)	2839	Camden County PWSD #2	(53.74)
06/06/2025	Bill Payment (Check)	2840	AT&T	(117.50)
06/06/2025	Bill Payment (Check)	2841	Meri Viebrock	(171.22)

06/06/2025	Bill Payment (Check)	2842	Charter Communications	(300.00)
06/06/2025	Bill Payment (Check)	2843	Treslyn Pollreisiz	(175.06)
06/06/2025	Bill Payment (Check)	2844	Happy Maids Cleaning Services LLC	(60.00)
06/06/2025	Bill Payment (Check)	2845	Eddie L Thomas	(50.00)
06/06/2025	Bill Payment (Check)	2846	Jamie Merryman	(138.96)
06/06/2025	Bill Payment (Check)	2847	Patricia L. Strouse	(105.17)
06/06/2025	Bill Payment (Check)	2848	Heather Becker	(248.40)
06/06/2025	Bill Payment (Check)	2849	Elizabeth L Chambers	(189.71)
06/06/2025	Bill Payment (Check)	2850	VERIZON	(225.36)
06/06/2025	Bill Payment (Check)	2851	Christina R. Mitchell	(123.60)
06/06/2025	Bill Payment (Check)	2852	LaCled Electric Cooperative	(482.22)
06/06/2025	Bill Payment (Check)	2853	Direct Service Works	(1,195.00)
06/06/2025	Bill Payment (Check)	2854	Lebanon Phone Center & Alarm Inc	(75.00)
06/06/2025	Bill Payment (Check)	2855	Emily J Breckenridge	(127.52)
06/06/2025	Bill Payment (Check)	2856	Nicole M Whittle	(66.00)
06/06/2025	Bill Payment (Check)	2857	Daniel Burrows	(107.79)
06/06/2025	Bill Payment (Check)	2858	Connie L Baker	(77.52)
06/06/2025	Bill Payment (Check)	2859	Jeanna K Booth	(50.00)
06/06/2025	Bill Payment (Check)	2860	Robyne Gerstner	(453.34)
06/13/2025	Bill Payment (Check)	2861	Lori Cornwell	(81.36)
06/13/2025	Bill Payment (Check)	2862	SUMNERONE	(130.00)
06/13/2025	Bill Payment (Check)	2863	Bankcard Center	(1,689.63)
06/13/2025	Bill Payment (Check)	2864	Meri Viebrock	(97.47)
06/13/2025	Bill Payment (Check)	2866	Office Business Equipment	(105.28)
06/13/2025	Bill Payment (Check)	2867	City Of Camdenton	(80.69)
06/13/2025	Bill Payment (Check)	2868	Lake Area Industries	(50.00)
06/13/2025	Bill Payment (Check)	2869	Lake West Chamber of Commerce	(360.00)
06/20/2025	Expense	6/20/25	Connie L Baker	(1,506.74)
06/20/2025	Expense	6/20/25	Rachel K Baskerville	(1,636.53)
06/20/2025	Expense	6/20/25	Heather Becker	(1,481.77)
06/20/2025	Expense	6/20/25	Myrna Blaine	(1,565.00)
06/20/2025	Expense	6/20/25	Jeanna K Booth	(2,018.20)
06/20/2025	Expense	6/20/25	Emily J Breckenridge	(1,647.36)
06/20/2025	Expense	6/20/25	Daniel Burrows	(1,447.10)
06/20/2025	Expense	6/20/25	Elizabeth L Chambers	(1,297.55)
06/20/2025	Expense	6/20/25	Lori Cornwell	(2,051.28)
06/20/2025	Expense	6/20/25	Robyne Gerstner	(1,394.74)
06/20/2025	Expense	6/20/25	Angela D Graves	(1,373.51)
06/20/2025	Expense	6/20/25	Ryan Johnson	(1,959.12)
06/20/2025	Expense	6/20/25	Jennifer Lyon	(2,088.08)
06/20/2025	Expense	6/20/25	Jamie Merryman	(1,435.64)
06/20/2025	Expense	6/20/25	Christina R. Mitchell	(1,525.82)
06/20/2025	Expense	6/20/25	Treslyn Pollreisiz	(1,223.55)
06/20/2025	Expense	6/20/25	Patricia L. Strouse	(1,237.24)
06/20/2025	Expense	6/20/25	Eddie L Thomas	(3,139.05)
06/20/2025	Expense	6/20/25	Meri Viebrock	(1,512.38)
06/20/2025	Expense	6/20/25	Nicole M Whittle	(2,102.05)
06/20/2025	Expense	06/20/2025	ADP TAX	(10,708.68)

06/20/2025	Bill Payment (Check)	2870	Big Oak Storage LLC	(148.00)
06/20/2025	Bill Payment (Check)	2871	Bryan Cave Leighton Paisner LLP	(680.00)
06/20/2025	Bill Payment (Check)	2872	AT&T	(210.00)
06/20/2025	Bill Payment (Check)	2873	Scott's Heating & Air	(320.00)
06/20/2025	Bill Payment (Check)	2874	Principal Life Insurance Company	(291.20)
06/20/2025	Bill Payment (Check)	2875	Delta Dental of Missouri	(471.93)
06/20/2025	Bill Payment (Check)	2876	Happy Maids Cleaning Services LLC	(60.00)
06/27/2025	Bill Payment (Check)	2877	MSW Interactive Designs LLC	(49.00)
06/27/2025	Bill Payment (Check)	2878	Staples	(227.40)
06/27/2025	Bill Payment (Check)	2879	Summit Natural Gas of Missouri, Inc.	(15.00)
06/27/2025	Bill Payment (Check)	2880	All Seasons Services	(1,590.00)
06/27/2025	Bill Payment (Check)	2881	MO Consolidated Health Care	(18,493.72)
06/27/2025	Bill Payment (Check)	2882	Globe Life Liberty National Division	(389.91)
06/27/2025	Bill Payment (Check)	2883	FP Mailing Solutions	(153.50)
06/27/2025	Bill Payment (Check)	2884	Charter Communications	(300.00)
06/27/2025	Bill Payment (Check)	2885	Happy Maids Cleaning Services LLC	(60.00)
06/27/2025	Expense	06/26/2025	Aflac	(934.00)
06/30/2025	Expense	June 2025	Lagers	(6,951.98)
06/30/2025	Check	SVCCHRG		(2.80)

June 2025
Credit Card Statement

07/24/2025

Bankcard Center

Date
07/24/2025Type
BillReference
6/30/25Original Amount
1,703.64Balance Due
1,703.64Payment
1,703.64
1,703.64

Check Amount

Bank Accounts: Servi

1,703.64

WLONGM1

EDWARD J. RICE CO., INC. 417-869-3312

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RECEIVED

JUL 23 2025



ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** * 9588	06/30/2025	\$ 1,703.64	07/25/25	\$ 51.10
BR BRCB X003 YY * 016653				ENTER PAYMENT AMOUNT

00985



BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

CAMDEN CO DD RES
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020 0722

000511001703640140580949462064

BR * BRCB Page 1 of 3

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** * 9588		06/30/2025	07/25/25	10,000.00	8,296.36

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION	AMOUNT	NOTATIONS
------	------	------------------	----------------------	--------	-----------

00/00	00/00		PURCHASES	1,703.64	-----
00/00	00/00		PAYMENTS	-1,689.63	-----
06/17	06/17	75397355168612510010193	LOCKBOX PMT-THANK YOU	-1,689.63	-----
* * * * *					
FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.					

*****3515		CONNIE BAKER		184.73	
00/00	00/00		PURCHASES	184.73	-----
06/02	05/30	02305375151000592463559	USPS PO 2812420020	✓ 9.68	5725
06/11	06/10	55483825162010725075553	WAL-MART #0089	✓ 95.52	5720
06/12	06/11	55432865162203218237453	AMAZON MKTPL*NH4S66S91	Amzn.com/bill WA ✓ 59.16	5720
06/13	06/12	02305375164000611950128	USPS PO 2812420020	✓ 19.36	5725
06/16	06/13	02305375165000608745001	USPS PO 2812420020	✓ 1.01	5725

*****1306		JEANNA BOOTH		773.59	
00/00	00/00		PURCHASES	773.59	-----
06/16	06/13	25247805164002347018590	LAKESIDE OFFICE SUPPLY	✓ 23.59	5720
06/30	06/27	82711165179500003827253	PROJECTACTION.COM	✓ 750.00	5855
*****9314		EDDIE THOMAS		745.32	
00/00	00/00		PURCHASES	745.32	-----

AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE	ANNUAL PERCENTAGE RATE	ACCOUNT SUMMARY
PURCHASES	0.00	1.3667%	16.40%	PREVIOUS BALANCE 1,689.63
				PURCHASES - 1,703.64
				CASH ADVANCES - 0.00
				CREDITS + 0.00
CASH ADVANCES	0.00	1.7833%	21.40%	PAYMENTS + -1,689.63
				OTHER CHARGES - 0.00
				FINANCE CHARGE + 0.00
				NEW BALANCE = 1,703.64

CURRENT PAYMENT DUE: 51.10	+ PAST DUE AMOUNT: 0.00	= TOTAL AMOUNT DUE: 51.10
----------------------------	-------------------------	---------------------------

DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100
JEFFERSON CITY, MO 65102 1-800-472-1959

CAMDEN CO DD RES
CAMDEN CO DD RES
PO BOX 722

CAMDENTON, MO 65020



BR*BRCB Page 3

POST	TRAN	REFERENCE NUMBER	----- MERCHANT DESCRIPTION -----	AMOUNT	--- NOTATIONS ---
06/02	06/01	75418235152230595339432 PY *PATRIOT STORAGE L	OSAGE BEACH	MO ✓ 150.00	5580
06/02	06/01	75418235152230596325174 PY *SMART SPOT STORAG	CAMDENTON	MO ✓ 185.00	5580
06/05	06/04	55432865155200726227421 INTUIT *QBooks Online	CL.INTUIT.COM	CA ✓ 235.00	5567
06/24	06/23	82711165175500003270144 CISCO* WEBEX	SAN JOSE	CA ✓ 175.32	5567



BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

7/16/25 6:33 AM 3 0000603 20250716 5G084101 DXCBRCB1 1 oz DOM 5G08410000* 166595 MS

000000603

I=1000



CAMDEN CO DD RES
PO BOX 722
CAMDENTON MO 65020-0722



002oz 920095/4380649 0000603 0003571 I=1000

RECEIVED

JUL 23 2025



ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** * 3515	06/30/2025	\$ 0.00	07/25/25	\$ 0.00
BR BRCB X003 YY * 015686				ENTER PAYMENT AMOUNT
				00045

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

CONNIE BAKER
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020

00000000000000000846779949462064

BR * BRCB Page 1 of 3

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** * 3515		06/30/2025	07/25/25	2,000.00	2,000.00

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION	AMOUNT	NOTATIONS
06/02	05/30	02305375151000592463559 01087CUSPS PO 2812420020 USPS CAMDENTON	MO	✓ 9.68	5725
PO 2812420020					

ORDER DATE 00/00/00 FROM POST CD 65020 TO POST CD TO COUNTRY
CUSTOMER CODE None SALES TAX AMT/IND 0.00/N DUTY AMT 0.00 FREIGHT 0.00

MERCHANT
TYPE 9000YNNN POSTAL CODE 65020 TAX ID 410760000 CD Y ST MO REFERENCE NUMBER
ITEM

PRODUCT DESCRIPTION QUANTITY EXTENDED AMT/IND UNIT OF MEAS UNIT PRICE/ TOTAL AMOUNT
CODE FCMLMailsRetailFirst-Class Letter 1.0000 DISCOUNT AMT/IND 9.68 / D Rate/Type Default 9.68 / 9.68
0 / C 00/00/00

06/11 06/10 55483825162010725075553 01635CWAL-MART #0089 CAMDENTON MO ✓ 95.52 5720
WAL-MART #0089

ORDER DATE 00/00/00 FROM POST CD 65020 TO POST CD TO COUNTRY
CUSTOMER CODE SALES TAX AMT/IND 0.00/ DUTY AMT 0.00 FREIGHT 0.00

MERCHANT
TYPE 1000YYYY POSTAL CODE 65020 TAX ID 710415188 CD Y ST MO REFERENCE NUMBER 93032540

06/12 06/11 55432865162203218237453 02264CAMAZON Amzn.com/bill WA ✓ 59.16 5720
MKTPL*NH4S66S91 AMAZON
MKTPL*NH4S66S91

ORDER DATE 112-0611148-19170 FROM POST CD TO POST CD TO COUNTRY
CUSTOMER CODE SALES TAX AMT/IND 0.00/N DUTY AMT 0.00 FREIGHT 0.00

AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE	ANNUAL PERCENTAGE RATE	ACCOUNT SUMMARY
PURCHASES	0.00	1.3667%	16.40%	PREVIOUS BALANCE 0.00
				PURCHASES - 0.00
				CASH ADVANCES - 0.00
				CREDITS + 0.00
CASH ADVANCES	0.00	1.7833%	21.40%	PAYMENTS + 0.00
				OTHER CHARGES - 0.00
				FINANCE CHARGE + 0.00
				NEW BALANCE = 0.00

CURRENT PAYMENT DUE: 0.00	+ PAST DUE AMOUNT: 0.00	= TOTAL AMOUNT DUE: 0.00
---------------------------	-------------------------	--------------------------

DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100
JEFFERSON CITY, MO 65102 1-800-472-1959

CONNIE BAKER
CAMDEN CO DD RES
PO BOX 722

CAMDENTON, MO 65020



BR*BRCB Page 3

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION			AMOUNT	NOTATIONS
------	------	------------------	----------------------	--	--	--------	-----------

-----MERCHANT-----
TYPE POSTAL CODE TAX ID CD ST REFERENCE NUMBER
1000YNNN 98109 202936165 Y WA 3DBR600iBa6uGG9xopZU

PRODUCT CODE	DESCRIPTION	QUANTITY	EXTENDED AMT/IND DISCOUNT AMT/IND	UNIT OF MEAS RATE/TYPE	UNIT PRICE/ SHIP DATE	TOTAL AMOUNT
B08MTM4MNZ	LCL Compatible Toner Cartridge Repl	2.0000	59.16 / D 0.00 / D	PIECE 0.00 / C	0.00 / 00/00/00	0
06/13	06/12	02305375164000611950128	07032CUSPS PO 2812420020	USPS CAMDENTON	MO	✓ 19.36

5725

ORDER DATE 00/00/00 FROM POST CD 65020 TO POST CD TO COUNTRY
CUSTOMER CODE None SALES TAX AMT/IND 0.00/N DUTY AMT 0.00 FREIGHT 0.00

-----MERCHANT-----
TYPE POSTAL CODE TAX ID CD ST REFERENCE NUMBER
9000YNNN 65020 410760000 Y MO

PRODUCT CODE	DESCRIPTION	QUANTITY	EXTENDED AMT/IND DISCOUNT AMT/IND	UNIT OF MEAS RATE/TYPE	UNIT PRICE/ SHIP DATE	TOTAL AMOUNT
FCMLMailsReta	First-Class Letter	1.0000	9.68 / D 0.00 / D	Default 0 / C	9.68 / 00/00/00	9.68
06/16	06/13	0230537516500060874500102190CUSPS PO 2812420020	USPS CAMDENTON	MO	✓ 1.01	5725

THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S
ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 184.73

FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.

ORDER DATE 00/00/00 FROM POST CD 65020 TO POST CD TO COUNTRY
CUSTOMER CODE None SALES TAX AMT/IND 0.00/N DUTY AMT 0.00 FREIGHT 0.00

-----MERCHANT-----
TYPE POSTAL CODE TAX ID CD ST REFERENCE NUMBER
9000YNNN 65020 410760000 Y MO

PRODUCT CODE	DESCRIPTION	QUANTITY	EXTENDED AMT/IND DISCOUNT AMT/IND	UNIT OF MEAS RATE/TYPE	UNIT PRICE/ SHIP DATE	TOTAL AMOUNT
FCMLMailsReta	First-Class Letter	1.0000	1.01 / D 0.00 / D	Default 0 / C	1.01 / 00/00/00	1.01

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

7/16/25 6:33 AM 3 0000622 20250716 5G084101 DXCBRCB1 1 oz DOM 5G08410000* 166595 MS

000000622 I=0000



CONNIE BAKER
CAMDEN CO DD RES
PO BOX 722
CAMDENTON MO 65020-0722



RECEIVED

JUL 23 2025



ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** * 1306	06/30/2025	\$ 0.00	07/25/25	\$ 0.00
BR BRCB X003 YY * 015734				ENTER PAYMENT AMOUNT

00091



BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

JEANNA BOOTH
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020 0000

0000000000000000968749949462064

BR * BRCB Page 1 of 2

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** * 1306		06/30/2025	07/25/25	2,000.00	2,000.00

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION	AMOUNT	NOTATIONS
------	------	------------------	----------------------	--------	-----------

06/16	06/13	2524780516400234701859007702CLAKESIDE OFFICE SUPPLY	CAMDENTON MO	23.59	57.20
-------	-------	---	--------------	-------	-------

ORDER DATE 00/00/00 FROM POST CD TO POST CD TO COUNTRY
CUSTOMER CODE 5 SALES TAX AMT/IND 0.00/ DUTY AMT 0.00 FREIGHT 0.00

MERCHANT
TYPE 1000YNNN POSTAL CODE 65020 TAX ID 431838714 CD Y ST MO REFERENCE NUMBER

06/30	06/27	82711165179500003827253 04364CPROJECTACTION.COM	CHICAGO IL	750.00	
-------	-------	---	------------	--------	--

PROJECTACTION.COM

THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S
ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 773.59

FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.

ORDER DATE 00/00/00 FROM POST CD TO POST CD TO COUNTRY
CUSTOMER CODE SALES TAX AMT/IND 0.00/ DUTY AMT 0.00 FREIGHT 0.00

MERCHANT
TYPE 1000YRRR POSTAL CODE 60604 TAX ID 362171729 CD Y ST IL REFERENCE NUMBER

AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE	ANNUAL PERCENTAGE RATE	ACCOUNT SUMMARY		
PURCHASES 0.00	1.3667%	16.40%	00.00%	PREVIOUS BALANCE	0.00	
			NUMBER OF DAYS IN THE BILLING CYCLE	PURCHASES	-	0.00
			31	CASH ADVANCES	-	0.00
			NEW CASH ADVANCES	CREDITS	+	0.00
			0.00	PAYMENTS	+	0.00
CASH ADVANCES 0.00	1.7833%	21.40%	CASH ADVANCE FEE	OTHER CHARGES	-	0.00
			0.00	FINANCE CHARGE	+	0.00
			0.00	NEW BALANCE	=	0.00
CURRENT PAYMENT DUE: 0.00						
+ PAST DUE AMOUNT: 0.00						
= TOTAL AMOUNT DUE: 0.00						

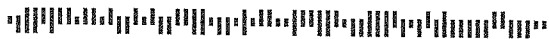
DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100
JEFFERSON CITY, MO 65102 1-800-472-1959

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

7/16/25 8:33 AM 3 0000610 20250716 5G084101 DXCBRCB1 1 oz DOM 5G08410000* 166595 MS

000000610

I=0000



JEANNA BOOTH
CAMDEN CO DD RES
PO BOX 722
CAMDENTON MO 65020-0722



00202 920095/4380649 0000610 0003613 I=0000

RECEIVED

JUL 23 2025



ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** * 9314	06/30/2025	\$ 0.00	07/25/25	\$ 0.00
BR BRCB X003 YY * 016593				ENTER PAYMENT AMOUNT

00928



BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

EDDIE THOMAS
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020

0000000000000000860332949462064

BR * BRCB Page 1 of 3

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT		
**** * 9314		06/30/2025	07/25/25	4,000.00	4,000.00		

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION	AMOUNT	NOTATIONS
------	------	------------------	----------------------	--------	-----------

06/02 06/01 75418235152230595339432 07918CPY *PATRIOT STORAGE L PY OSAGE MO 150.00 5580
*PATRIOT STORAGE L BEACH

ORDER DATE 00/00/00 FROM POST CD TO POST CD TO COUNTRY
CUSTOMER CODE 683c0907d562cc2af SALES TAX AMT/IND 12.00/Y DUTY AMT 0.00 FREIGHT 0.00

MERCHANT
TYPE 8000YYYY POSTAL CODE 65486 TAX ID 881506936 CD Y ST MO REFERENCE NUMBER

PRODUCT DESCRIPTION QUANTITY EXTENDED AMT/IND DISCOUNT AMT/IND UNIT OF MEAS RATE/TYPE UNIT PRICE/SHIP DATE TOTAL AMOUNT
Rent 683c09081dd1b9b1b1c4e9 1.0000 150.00 / D 0.00 / D Default 150.00 / 00/00/00 150.00

06/02 06/01 75418235152230596325174 02840CPY *SMART SPOT STORAG CAMDENTON MO 185.00 5580
PY *SMART SPOT STORAG

ORDER DATE 00/00/00 FROM POST CD TO POST CD TO COUNTRY
CUSTOMER CODE 683c35ad0d6126ce9 SALES TAX AMT/IND 14.80/Y DUTY AMT 0.00 FREIGHT 0.00

MERCHANT
TYPE 8000YYYY POSTAL CODE 65020 TAX ID 813782252 CD Y ST MO REFERENCE NUMBER

PRODUCT DESCRIPTION QUANTITY EXTENDED AMT/IND DISCOUNT AMT/IND UNIT OF MEAS RATE/TYPE UNIT PRICE/SHIP DATE TOTAL AMOUNT
Rent 683c35ad4c160bc66444e3 1.0000 185.00 / D 0.00 / D Default 185.00 / 00/00/00 185.00

06/05 06/04 55432865155200726227421 01812CINTUIT *QBooks Online CL.INTUIT.COM CA 235.00 5567
INTUIT *QBooks Online

ORDER DATE FROM POST CD TO POST CD TO COUNTRY

AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE	ANNUAL PERCENTAGE RATE	ACCOUNT SUMMARY
PURCHASES	0.00	1.3667%	16.40%	PREVIOUS BALANCE 0.00
				PURCHASES - 0.00
				CASH ADVANCES - 0.00
				CREDITS + 0.00
				PAYMENTS + 0.00
				OTHER CHARGES - 0.00
				FINANCE CHARGE + 0.00
CASH ADVANCES	0.00	1.7833%	21.40%	NEW BALANCE = 0.00

CURRENT PAYMENT DUE: 0.00	+ PAST DUE AMOUNT: 0.00	= TOTAL AMOUNT DUE: 0.00
---------------------------	-------------------------	--------------------------

DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100
JEFFERSON CITY, MO 65102 1-800-472-1959

CAMDENTON, MO 65020



BR*BRCB Page 3 (

POST	TRAN	REFERENCE NUMBER	----- MERCHANT DESCRIPTION -----	AMOUNT	--- NOTATIONS ---
------	------	------------------	----------------------------------	--------	-------------------

CUSTOMER CODE	SALES TAX AMT/IND	DUTY AMT	FREIGHT
	0.00/	0.00	0.00

- MERCHANT.

FREIGHT
0.00

TYPE	POSTAL CODE	TAX ID	CD	ST	REFERENCE NUMBER
1000YNNN	94043	770034661	Y	CA	T1-173097-0-0

06/24	06/23	8271165175500003270144	01372CCISCO* WEBEX CISCO* WEBEX	SAN JOSE	CA	✓ 175.32
-------	-------	------------------------	------------------------------------	-------------	----	----------

THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S
ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 745.32

FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.

ORDER DATE	FROM POST CD	TO POST CD	TO COUNTRY
00/00/00			

CUSTOMER CODE	SALES TAX AMT/IND	DUTY AMT	FREIGHT
	0.00/	0.00	0.00

MERCHANT					
TYPE	POSTAL CODE	TAX ID	CD	ST	REFERENCE NUMBER
1000YRRR	95134	770059951	Y	CA	

1. What is the purpose of the study?
 2. What are the research objectives?
 3. What is the research methodology?
 4. What are the data sources?
 5. What are the results of the study?
 6. What are the conclusions?
 7. What are the limitations of the study?
 8. What are the implications of the study?
 9. What are the future research directions?
 10. What are the references?

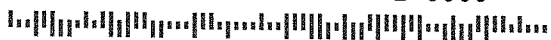


BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

7/16/25 6:33 AM 3 0000629 20250716 5G084101 DXCBRCB1 1 oz DOM 5G08410000* 166595 MS

000000629

I=0000



EDDIE THOMAS
CAMDEN CO DD RES
PO BOX 722
CAMDENTON MO 65020-0722



00202 920095/4380649 0000629 0003707 I=0000

Connie's Card

#5725



CAMDENTON
625 W US HIGHWAY 54
CAMDENTON, MO 65020-9998
www.usps.com

05/30/2025

10:07 AM

TRACKING NUMBERS
9589 0710 5270 2021 6457 79

TRACK STATUS OF ITEMS WITH THIS CODE
(UP TO 25 ITEMS)



TRACK STATUS BY TEXT MESSAGE
Send tracking number to 28777 (2USPS)
Standard message and data rates may apply

TRACK STATUS ONLINE
Visit <https://www.usps.com/tracking>
Text and e-mail alerts available

PURCHASE DETAILS

Product	Qty	Unit Price	Price
First-Class Mail® Letter	1		\$0.73
Camdenton, MO 65020			
Weight: 0 lb 0.70 oz			
Estimated Delivery Date			
Mon 06/02/2025			
Certified Mail®			\$4.85
Tracking #:	9589 0710 5270 2021 6457 79		
Return Receipt			\$4.10
Tracking #:	9590 9402 7272 1284 6666 94		
Total			\$9.68

Grand Total: \$9.68

Credit Card Remit \$9.68

Card Name: MasterCard
Account #: XXXXXXXXXXXX3515
Approval #: 01087C
Transaction #: 461
AID: A0000000041010 Chip
AL: Mastercard
PIN: Not Required

TO REPORT AN ISSUE
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Camdenton MO 65020
OFFICIAL USE

Certified Mail Fee \$4.85
Extra Services & Fees (check box, add fee as appropriate)
☐ Return Receipt (hardcopy) \$0.00
☐ Return Receipt (electronic) \$0.00
☐ Certified Mail Restricted Delivery \$0.00
☐ Adult Signature Required \$0.00
☐ Adult Signature Restricted Delivery \$0.00
Postage \$0.73
Total Postage and Fees \$5.58

0020
99

Postmark
Here

05/30/2025

9589 0710 5270 2021 6457 79

Connie's Card

Give us feedback @ survey.walmart.com
Thank you! ID #:7VPM8YX7Y

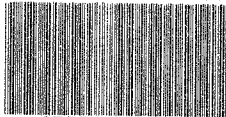
Walmart *

WM Supercenter
573-346-3588 Mgr. PAUL
94 CECIL ST

CAMDENTON MO 65020

ST# 00089 OP# 009031 TE# 31 TR# 01093

ITEMS SOLD 11
TC# 7516 9143 5571 6906 5363



#5720

GV 40PK	078742279090 F	5.47 N
GV 40PK	078742279090 F	5.47 N
COMP CUTLERY	194346052270	2.96 N
CLR CUTLERY	078742116750	3.58 N
HAND SOAP	194346056190 H	2.97 N
MRCL LIQ UN	030772107200	8.94 N
CARD	605030256280	0.98 N
SM MLK CHC	070920476970 F	7.83 0
GVDISNFT300	078742208920	11.98 N
GV PREM 24M	194346066810	16.72 N
GV COLB 100	194346203560 F	28.62 0

Water

Floor cleaner

wipes

TP
Coffee

SUBTOTAL	95.52
TOTAL	95.52
MCARD TEND	95.52
CHANGE DUE	0.00

MASTERCARD- 3515 I 1 APPR#01635C

95.52 TOTAL PURCHASE

REF # 516193032540

PAYMENT SERVICE - A

AID A0000000041010

TERMINAL # 23107390

*No Signature Required

06/10/25 10:45:43



Get free delivery
from this store
with Walmart+

Scan for 30-day free trial.

Low prices You Can Trust. Every Day.

Connie's Card

#5720



Details for Order #112-0611148-1917016

Order Placed: June 11, 2025

Amazon.com order number: 112-0611148-1917016

Order Total: \$59.16

Not Yet Shipped

Items Ordered

Price

2 of: LCL Compatible Toner Cartridge Replacement for Kyocera TK5232 TK-5232 TK5232K TK-5232K 1T02R90US0 for Kyocera ECOSYS M55

\$29.58

21cdn M5521cdw P5021cdn P5021cdw Printer (2-Pack Black)

Sold by: StarTech Office Supplies ([seller profile](#))

Business Price

Condition: New

Shipping Address:

Connie Baker

100 3RD ST #

P O BOX 722

CAMDENTON, MO 65020-7336

United States

Shipping Speed:

FREE Prime Delivery

Payment information

Payment Method:

MasterCard | Last digits: 3515

Item(s) Subtotal: \$59.16

Shipping & Handling: \$0.00

Billing address

Connie Baker

100 3RD ST #

P O BOX 722

CAMDENTON, MO 65020-7336

United States

Total before tax: \$59.16

Estimated Tax: \$0.00

Grand Total: \$59.16

To view the status of your order, return to [Order Summary](#).

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CAMDENTON
625 W US HIGHWAY 54
CAMDENTON, MO 65020-9998
www.usps.com

06/12/2025

04:19 PM

TRACKING NUMBERS

9589 0710 5270 2021 6457 86
9589 0710 5270 2021 6457 93

TRACK STATUS OF ITEMS WITH THIS CODE
(UP TO 25 ITEMS)



TRACK STATUS BY TEXT MESSAGE
Send tracking number to 28777 (2USPS)
Standard message and data rates may apply

TRACK STATUS ONLINE
Visit <https://www.usps.com/tracking>
Text and e-mail alerts available

PURCHASE DETAILS

Product	Qty	Unit Price	Price
---------	-----	------------	-------

First-Class Mail® Letter	1		\$0.73
--------------------------	---	--	--------

Camdenton, MO 65020
Weight: 0 lb 0.60 oz
Estimated Delivery Date
Mon 06/16/2025

Certified Mail® \$4.85

Tracking #: 9589 0710 5270 2021 6457 86

Return Receipt \$4.10

Tracking #: 9590 9402 7272 1284 6666 70

Total \$9.68

First-Class Mail® Letter	1		\$0.73
--------------------------	---	--	--------

Camdenton, MO 65020
Weight: 0 lb 0.60 oz
Estimated Delivery Date
Mon 06/16/2025

Certified Mail® \$4.85

Tracking #: 9589 0710 5270 2021 6457 93

Return Receipt \$4.10

Tracking #: 9590 9402 7272 1284 6666 87

Total \$9.68

Grand Total: \$19.36

Credit Card Remit \$19.36

Card Name: MasterCard
Account #: XXXXXXXXXXXXX3515
Approval #: 07032C
Transaction #: 520
AID: A0000000041010
AL: Mastercard
PIN: Not Required

Chip

Connie's Card

#5725

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

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Camdenton, MO 65020

Certified Mail Fee \$4.85

Extra Services & Fees (check box, add fee as appropriate)
☐ Return Receipt (hardcopy) \$4.10
☐ Return Receipt (electronic) \$0.00
☐ Certified Mail Restricted Delivery \$0.00
☐ Adult Signature Required \$0.00
☐ Adult Signature Restricted Delivery \$0.00

Postage \$0.73

Total Postage and Fees \$9.68

Postmark Here

JUN 12 2025
06/12/2025

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Certified Mail Fee

Extra Services & Fees (check box, add fee as appropriate)
☐ Return Receipt (hardcopy) \$4.10
☐ Return Receipt (electronic) \$0.00
☐ Certified Mail Restricted Delivery \$0.00
☐ Adult Signature Required \$0.00
☐ Adult Signature Restricted Delivery \$0.00

Postage

Total Postage and Fees

Postmark Here

JUN 12 2025



CAMDENTON
625 W US HIGHWAY 54
CAMDENTON, MO 65020-9998
www.usps.com

06/13/2025

10:12 AM

Product	Qty	Unit Price	Price
---------	-----	------------	-------

First-Class Mail® Letter	1		\$1.01
--------------------------	---	--	--------

Jefferson City, MO 65102
Weight: 0 lb 1.50 oz
Estimated Delivery Date
Mon 06/16/2025

id Total: \$1.01

hit Card Remit \$1.01

Card Name: MasterCard
Account #: XXXXXXXXXXXX3515
Approval #: 02190C
Transaction #: 526
AID: A0000000041010 Chip
AL: Mastercard
PIN: Not Required

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USPS.com.

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Go to: <https://postalexperience.com/Pos>
or scan this code with your mobile device,



or call 1-800-410-7420.

UFN: 281242-0020
Receipt #: 840-56300916-3-5780355-2
Clerk: 03

Postage machine
not working

#5725

Jeanna's Card

5720

LAKESIDE OFFICE SUPPLY
1183 N BUSINESS RT 5
CAMDENTON MO 65020
573-346-7237

Terminal ID: *****539 ***2
6/13/25 12:43 PM
Mastercard - INSERT
AID: A0000000041010
ACCT #: *****1306

CREDIT SALE
UID: 516478227869 REF #: 0956
BATCH #: 794 AUTH #: 07702C
CUSTOMER CODE: 5

AMOUNT	\$23.59
TAX EXEMPT	\$0.00
TOTAL	\$23.59

APPROVED

ARQC - 6E21AA410B04AE16
THANK YOU FOR YOUR BUSINESS
CUSTOMER COPY

Ro signature
Stamp

LAKESIDE OFFICE SUPPLY
1183 N. BUSINESS 5
CAMDNTION MO 65020
573-346-7237

INVOICE NO. 349568 06/13/25
12:44 pm Clerk: DDM

SENATE BILL 40
J.
P O BOX 722
CAMDENTON, MO 65020

SKU	QTY	PRICE
DESCRIPTION		TOTAL
4911	1.00	\$23.59
TRODAT 4911 STAMP		\$23.59
Subtotal:		\$23.59
TOTAL:		\$23.59
		\$23.59

Authorized Signature:

Tender 1 MCVisa: \$23.59

Status:

Succeeded

Date of transaction:

June 27, 2025

5855

Transaction Name:

Certified Mobility Management

Transaction Description:

Registration Fee

Purchaser's Name:

Emily Breckenridge

Transaction Amount:

\$750.00 USD

Transaction ID:

ch_3Reg1cEt5BcGFY2m0PIDjds3

Payment Method:

Mastercard

Last 4 Digits:

1306

*Service fees are not included, if applicable

Business/Merchant Name:

Easterseals

Payment Receipt

No rentals to display

5580

Patriot Storage LOZ
6760 US Hwy 54
Osage Beach, MO 65065
(573) 746-2552
<https://www.patriotstorageloz.com>

6/1/2025 03:02AM

Camden County Developmental Disability Resources
PO Box 722
Camdenton, Missouri 65020

Name	Item	Description	Quantity	Unit Price	Tax	Total	Paid
Rent	111801864	Unit A23 rent for 1 month period starting 6/1/2025	1	\$150.00	\$0.00	\$150.00	\$150.00
Paid by Master ending in 9314						\$150.00	

Payment Receipt

No rentals to display

5580

Camdenton
4595 Osage Beach
Osage Beach, MO 65065
(573) 552-1125
<https://smartspotstorage3.storageunitsoftware.com>

6/1/2025 05:12AM

Camden County Developmental Disability Resources
PO Box 722
Camdenton, Missouri 65026

Name	Item	Description	Quantity	Unit Price	Tax	Total	Paid
Rent	112080594	Unit A23 rent for 1 month period starting 6/1/2025	1	\$185.00	\$0.00	\$185.00	\$185.00
Paid by Master ending in 9314						\$185.00	



Intuit Inc.
2800 E. Commerce Center Place
Tucson, AZ 85706

5567

Invoice

Invoice number: 10001400664517
Total: \$235.00
Date: Jun 4, 2025
Payment method: MASTER ending 9314
Payment authorization code: 01812C

Bill to

Edmond J Thomas
Camden County Developmental Disability Resources
PO Box 722
Camdenton, MO 65020-0722
US
Address may be standardized for tax purposes
Company ID: 464240995

Payment details

Item	Qty	Unit price	Amount
QuickBooks Online Advanced	1	\$235.00	\$235.00
Sales tax - Exempt:			\$0.00
Total invoice:			\$235.00

Tax reporting information

Period for monthly fees:	Jun 4, 2025 - Jul 4, 2025
Total without tax:	\$235.00
Total tax:	\$0.00

(1) For subscriptions, your payment method on file will be automatically charged monthly/annually at the then-current list price until you cancel. If you have a discount it will apply to the then-current list price until it expires or is canceled. To cancel your subscription at any time, go to the Subscriptions and billing page and cancel the subscription. If your subscription is managed by an account manager, contact your account manager for changes to your subscription. (2) For one-time services, your payment method on file will reflect the charge in the amount referenced in this invoice. Terms, conditions, pricing, features, service, and support options are subject to change without notice.

All dates and times are Pacific Standard Time (PST).



INVOICE

5567

TRANSACTION #: 161-02578917

Account #: A00019713

Account Name: Camden County Developmental Disability Resources

CISCO SYSTEMS, INC.
170 W TASMAN DR.
SAN JOSE, CA 95134

Bill To:
Camden County Developmental
Disability Resources
PO Box 722
Camdenton, Missouri 65020, United
States

Service To:
Camden County Developmental
Disability Resources
PO Box 722
Camdenton, Missouri 65020, United
States

Invoice Information

Invoice Date: 2025-06-23

Due Date: 2025-06-23

Subscription Information

Subscription ID: A-S00003416

All Prices in USD

Service Detail								
#	Service Name	Service Period	Qty	Unit Price	Sub-Total	Discount	Tax	Total
1	Meet Plan Annual ONL-BUSINESS-A	23-Jun-2025 to 22-Jun- 2026	1	162.00	162.00	0.00	13.32	175.32
Total ¹					162.00	0.00	13.32	175.32

Tax Summary

Tax Info	Tax Rate	Tax Amount
Missouri	8.225 %	13.32
Grand Total		175.32

CREDIT CARD BEING CHARGED FOR INCREMENTAL AMOUNT

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Resolution 2025-29



CAMDEN COUNTY SB40 BOARD OF DIRECTORS
RESOLUTION NO. 2025-29

REVISED FISCAL YEAR 2025 BUDGET

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, Section 205.968, Paragraph 1, defines the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources) as a "political subdivision" of Camden County.

WHEREAS, Section 67.030 RSMo states "The governing body of each political subdivision may revise, alter, increase or decrease the items contained in the proposed budget, subject to such limitations as may be provided by law or charter; provided, that in no event shall the total authorized expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance or less any deficit estimated for the beginning of the budget year. Except as otherwise provided by law or charter, the governing body of each political subdivision shall, before the beginning of the fiscal year, approve the budget and approve or adopt such orders, motions, resolutions, or ordinances as may be required to authorize the budgeted expenditures and produce the revenues estimated in the budget."

NOW, THEREFORE, BE IT RESOLVED:

- 1.** That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", concludes the Fiscal Year 2025 Budget needs to be revised so that the proper business of the Board can be conducted with the best possible practices and appropriate expenditures can be negotiated and/or authorized within the guidelines of the budget revisions.
- 2.** That the Fiscal Year 2025 Revised Budget, which is identified in Attachment "A" hereto, shall be adopted as a result of the passage of this Resolution.
- 3.** A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

Chairperson/Officer/Board Member

Date

Secretary/Vice Chairperson/Treasurer/Board Member

Date

Attachment “A” to Resolution 2025-29

Revised FY 2025 Budget Narrative Summary

SB 40 Tax Program

- 4000 – Income: The revisions reflect an increase in anticipated tax revenue and the elimination of the MEHTAP grant funding, which are due to high insurance thresholds (too high for OATS to provide the services). Overall income is projected to be slightly higher than originally budgeted.
- 5800 – Other General & Administrative: The revision reflects additional allocations for Legal/Attorney Fees.
- 6700 – Partnership for Hope Expenses: The revision reflects an increase in services resulting from the state approval of funding for additional Waiver slots (elimination of the Wait List).
- 6900 – CCDDR Programs & Services Expenses: The revision reflects decreases in TCM Support, Non-Medicaid Services, and Ancillary Services funding. The revision also reflects the elimination of the DMH Billing expense (the state did not exceed its allocation “cap” for TCM services funding; therefore, CCDDR did not get an invoice from DMH). Due to these expense reductions, the Offset from Restricted Funds contribution was eliminated as well.
- 7200 – Children’s Programs Expenses: The decrease reflects actual payments and revised projections, which are less than originally budgeted.
- 7300 – Sheltered Employment Programs Expenses: The decrease reflects actual payments and revised projections, which are less than originally budgeted.
- 7900 – Special/Additional Needs Expenses: The slight increase reflects the resumption of Board-approved services for a CCDDR client who is not eligible to receive Waiver services.

Services Program

- 4500 – Income: The revision reflects decreases in TCM Support, Non-Medicaid Services, and Ancillary Services funding as well as an increase in Miscellaneous revenue (Value Based Payments for Health Risk Screening Tool training), which was not originally budgeted. Overall income is projected to be lower than originally budgeted.
- 5000 – Payroll & Benefits Expenses: The decrease reflects a reduction in the number of agency staff (four positions). The Offset from Restricted Funds contribution remains unchanged.
- 5100 – Repairs & Maintenance Expenses: The increase reflects actual payments and revised projections, which are more than originally budgeted.
- 5500 – Contracted Business Services: The increase reflects actual payments and revised projections, which are more than originally budgeted.
- 5600 – Presentations/Public Meetings Expenses: There were no revisions.
- 5700 – Office Expenses: The decrease reflects actual payments and revised projections, which are less than originally budgeted.
- 5800 – Other General & Administrative Expenses: The increase reflects the final Evers CPAs payment for the completion of the 2023 audit, which was originally budgeted to be received and paid in 2024 but was received and paid in 2025. The revision also reflects additional allocations for Translator Fees.
- 5900 – Utilities Expenses: The increase reflects the Keystone renovation completion and employees utilizing the new office spaces.
- 6100 – Insurance Expenses: The increase reflects projected increases in building insurance premiums due to increased building values.
- 7600 – Community Resources Expenses: There were no revisions.
- 8500 – Depreciation Expenses: The increase reflects the Keystone renovation completion and implementation of the accrued depreciation expenses as well as the projected depreciation expenses of potential new equipment purchases.

	SB 40 Tax - 2025		
	Prior	Revised	Difference
Income			
4000 SB 40 Tax Income	\$1,065,986	\$1,104,663	\$38,677
Expenses			
5000 Payroll & Benefits	\$0	\$0	\$0
5100 Repairs & Maintenance	\$0	\$0	\$0
5500 Contracted Business Services	\$0	\$0	\$0
5600 Presentations/Public Meetings	\$0	\$0	\$0
5700 Office Expenses	\$0	\$0	\$0
5800 Other General & Administrative	\$300	\$39,895	\$39,595
5900 Utilities	\$0	\$0	\$0
6100 Insurance	\$0	\$0	\$0
6700 Partnership for Hope	\$39,240	\$54,000	\$14,760
6900 CCDDR Services	\$663,656	\$458,247	(\$205,409)
7100 Housing Programs	\$0	\$0	\$0
7200 Childrens Programs	\$334,050	\$297,025	(\$37,025)
7300 Sheltered Employment Programs	\$264,000	\$249,000	(\$15,000)
7500 Community Employment Programs	\$0	\$0	\$0
7600 Community Resources	\$0	\$0	\$0
7900 Special/Additional Needs	\$3,782	\$6,496	\$2,714
Total Expenses	\$1,305,028	\$1,104,662	(\$200,366)
Current Year Revenue Less Expenses	(\$239,042)	\$0	\$239,042
Restricted Fund Contributions (Offsets)	\$239,042	\$0	(\$239,042)
Net Operating Income	\$0	\$0	\$0
Other Expenses			
8500 Depreciation	\$0	\$0	\$0
Total Other Expenses	\$0	\$0	\$0
Net Other Income	\$0	\$0	\$0
Net Income	\$0	\$0	\$0
Net Income Less Depreciation	\$0	\$0	\$0

	Services 2025		
	Prior	Revised	Difference
Income			
4000 SB 40 Tax Income	\$1,838,353	\$1,738,383	(\$99,970)
Expenses			
5000 Payroll & Benefits	\$1,651,923	\$1,530,143	(\$121,780)
5100 Repairs & Maintenance	\$6,310	\$8,820	\$2,510
5500 Contracted Business Services	\$145,020	\$154,720	\$9,700
5600 Presentations/Public Meetings	\$2,880	\$2,880	\$0
5700 Office Expenses	\$48,300	\$34,200	(\$14,100)
5800 Other General & Administrative	\$43,120	\$50,370	\$7,250
5900 Utilities	\$15,300	\$28,800	\$13,500
6100 Insurance	\$25,500	\$28,450	\$2,950
6700 Partnership for Hope	\$0	\$0	\$0
6900 CCDDR Services	\$0	\$0	\$0
7100 Housing Programs	\$0	\$0	\$0
7200 Childrens Programs	\$0	\$0	\$0
7300 Sheltered Employment Programs	\$0	\$0	\$0
7500 Community Employment Programs	\$0	\$0	\$0
7600 Community Resources	\$0	\$0	\$0
7900 Special/Additional Needs	\$0	\$0	\$0
Total Expenses	\$1,938,353	\$1,838,383	(\$99,970)
Current Year Revenue Less Expenses	(\$100,000)	(\$100,000)	\$0
Restricted Fund Contributions (Offsets)	\$100,000	\$100,000	\$0
Net Operating Income	\$0	\$0	\$0
Other Expenses			
8500 Depreciation	\$48,231	\$75,750	\$27,519
Total Other Expenses	\$48,231	\$75,750	\$27,519
Net Other Income	(\$48,231)	(\$75,750)	(\$27,519)
Net Income	(\$48,231)	(\$75,750)	(\$27,519)
Net Income Less Depreciation	\$0	\$0	\$0

SB 40 Tax Cash Flow Analysis

		Offsets	\$0
Partnership for Hope Waiver Supports	\$54,000	4.89%	\$1,104,662
Other G&A/CCDDR Programs & Services	\$498,142	45.09%	\$1,104,662
Housing Programs	\$0	0.00%	\$1,104,662
Children's Programs	\$297,025	26.89%	\$1,104,662
Sheltered Workshop	\$249,000	22.54%	\$1,104,662
Community Employment Programs	\$0	0.00%	\$1,104,662
Community Resources	\$0	0.00%	\$1,104,662
Special/Additional Needs	\$6,496	0.59%	\$1,104,662
Total	\$1,104,662	100.00%	\$1,104,662
Balances?	Yes		

Services Cash Flow Analysis

		Offsets	(\$100,000)
Payroll & Benefits	\$1,530,143	83.23%	\$1,838,383
Repairs & Maintenance to Property & Building	\$8,820	0.48%	\$1,838,383
Contracted Business Services	\$154,720	8.42%	\$1,838,383
Presentations/Public Meetings	\$2,880	0.16%	\$1,838,383
Office Expenses	\$34,200	1.86%	\$1,838,383
Other General & Administrative	\$50,370	2.74%	\$1,838,383
Utilities	\$28,800	1.57%	\$1,838,383
Insurance	\$28,450	1.55%	\$1,838,383
Community Resources	\$0	0.00%	\$1,838,383
Total	\$1,838,383	100.00%	\$1,738,383
Balances?	Yes	(Manually)	

Medicaid & Non-Medicaid Service Revenue Proportion Calculation

	Total	% of Total
Total Services	\$1,460,316	100.00%
Medicaid Services	\$1,261,182	86.36%
CRC Services	\$72,614	4.97%
Ancillary Services	\$126,519	8.66%
Contracted Services	\$0	0.00%
Other Contracted Services	\$0	0.00%
Total	\$1,460,316	100.00%
Balances?	Yes	

Payroll Expense Calculation

	Total	% of Total	TCM Portion	CRC Portion	Ancly Portion
Total Payroll Expenses	\$1,530,143	100.00%			
TCM Payroll Expenses	\$1,205,936	78.81%	\$1,205,936	\$0	\$0
CRC Payroll Expenses	\$53,420	3.49%	\$0	\$53,420	\$0
Admin Payroll Expenses	\$270,787	17.70%	\$158,461	\$7,019	\$105,306
Total	\$1,530,143	100.00%	\$1,364,398	\$60,439	\$105,306
Verification	\$1,530,143		Balances?	Yes	

Payroll Expense Class Proportion Calculation

	Total	% TCM/CRC	TCM	CRC
Payroll Expenses: Less Ancillary Income to Offset	\$1,259,356			
TCM Payroll Expenses	\$1,205,936	95.76%	\$1,205,936	
CRC Payroll Expenses	\$53,420	4.24%		\$53,420
Admin Payroll Expenses: Less Ancillary Portion	\$165,481		\$158,461	\$7,019
Total	\$1,424,837	100.00%	\$1,364,398	\$60,439
Verification	\$1,424,837		Balances?	Yes

Non-Payroll Cash Expense Class Proportion Calculation

	Total	% of Total	TCM Portion	CRC Portion	Ancly Portion
Total Non-Payroll Expenses	\$308,240	100.00%			
TCM Portion	\$242,930	78.81%	\$242,930		
CRC Portion	\$10,761	3.49%		\$10,761	
Admin Portion	\$54,549	17.70%	\$31,921	\$1,414	\$21,213
Total	\$308,240	100.00%	\$274,851	\$12,175	\$21,213
Verification	\$308,240		Balances?	Yes	

Proposed Increase from Last TCM Rate Study in 2022 18.80%
Actual Inflationary Increase Since 2015 35.00%

TCM Program Cash Flow Analysis

Revenue	Total	% of Total	Revenue	Total
Medicaid Services	\$1,261,182	98.52%	Needed Rate Increase	\$1,498,285
Rent	\$8,935	0.70%		\$8,935
Grants	\$0	0.00%		\$0
Interest Income	\$480	0.04%		\$480
Contracted Services	\$0	0.00%		\$0
Miscellaneous Income	\$9,539	0.75%		\$9,539
Total Revenue	\$1,280,136	100.00%	Total Revenue	\$1,517,239
Expenses	Total	% of Total	Expenses	Total
TCM Payroll	\$1,205,936	73.57%		\$1,205,936
Admin Payroll	\$158,461	9.67%		\$158,461
TCM Operational Costs	\$274,851	16.77%		\$274,851
Total Cash Expenses	\$1,639,249	100.00%	Total Expenses	\$1,639,249
Overage/(Shortfall)	(\$359,113)		Overage/(Shortfall)	(\$122,011)
Offset from Restricted Funds	\$100,000		Offset from Restricted Funds	\$0
TCM Overage/(Shortfall)	(\$259,113)		Overage/(Shortfall)	(\$122,011)

CRC Program Cash Flow Analysis

Revenue	Total	% of Total	Revenue	Total	% of Total
Non-Medicaid Services	\$72,614	100.00%	Ancillary Services	\$126,519	100.00%
Rent	\$0	0.00%	Rent	\$0	0.00%
Grants	\$0	0.00%	Grants	\$0	0.00%
Interest Income	\$0	0.00%	Interest Income	\$0	0.00%
Contracted Services	\$0	0.00%	Contracted Services	\$0	0.00%
Miscellaneous Income	\$0	0.00%	Miscellaneous Income	\$0	0.00%
Total Revenue	\$72,614	100.00%	Total Revenue	\$126,519	100.00%
Expenses	Total	% of Total	Expenses	Total	% of Total
CRC Payroll	\$53,420	73.57%	Ancillary Payroll	\$105,306	83.23%
Admin Payroll	\$7,019	9.67%	Ancillary Operational Costs	\$21,213	16.77%
CRC Operational Costs	\$12,175	16.77%			
Total Cash Expense	\$72,614	100.00%	Total Cash Expense	\$126,519	100.00%
Overage/(Shortfall)	\$0		Overage/(Shortfall)	\$0	
Offset from Restricted Funds	\$0		Offset from Restricted Funds	\$0	
CRC Overage/(Shortfall)	\$0		Ancillary Overage/(Shortfall)	\$0	

Net Income Less Depreciation (All Programs) (\$259,113) Net Income Less Depreciation (All Programs) (\$122,010)

Total Income w/TCM Shortfall (All Programs) \$1,738,383
Balances with Budget? Yes (Manually Verify)

Total Expenses w/out Offsets \$1,838,383
Balances with Budget? Yes (Manually Verify)

Grants/Other Contracts Applied to CRC

CRC Payroll	\$0
CRC Non-Payroll	\$0
Grants Received (Deduct from CRC)	\$0

Grants/Other Contracts Applied to Ancillary

Ancillary Payroll	\$0
Ancillary Non-Payroll	\$0
Grants Received (Deduct from CRC)	\$0

Enter Into Budget

Total CRC Payroll	\$53,420
Total CRC Admin Portion	\$7,019
Total CRC Non-Payroll	\$12,175 (Manually)
Total Annually	\$72,614

Enter Into Budget

Total Ancillary Payroll	\$105,306
Total Ancillary Non-Payroll	\$21,213 (Manually)
Total Annually	\$126,519

SB 40 Tax 2025 - Revised			
	Acct	Title	
Income			
4000	SB 40 Tax Income		
	4105	County Tax Receipts	\$1,102,163
	4140	Interest Income - County Tax Funds	\$2,500
	4150	MEHTAP Grant	\$0
Total Income			\$1,104,663
Expenses			
5800	Other General & Administrative		
	5805	Audit Service/Fees	\$0
	5810	Consulting Fees	\$0
	5815	CPA Fees	\$0
	5820	Legal/Attorney Fees	\$39,595
	5825	License/Certification/Permit Fees	\$0
	5830	Membership/Association Dues	\$0
	5855	Seminars/Training	\$0
	5860	Survey Expenses	\$0
	5865	Travel/Lodging/Meals Expense	\$0
	5898	Offset from Restricted Funds	\$0
	5899	Miscellaneous	\$300
Total Other G&A			\$39,895
6700	Partnership for Hope		
	6705	Transportation	\$18,000
	6706	Career Planning	\$0
	6707	Pre-Vocational Services - Individual	\$0
	6708	Job Development	\$0
	6709	Community Employment - Individual	\$600
	6710	Behavior Services/Senior B. Consultant	\$0
	6711	Pre-Vocational Services - Group	\$0
	6712	Supported Employment - Group	\$0
	6715	Behavior Services/Positive B. Support	\$0
	6716	Senior Behavior Consultant	\$0
	6720	Behavior Analysis	\$0
	6725	Community Specialist	\$0
	6730	Environmental Accessibility Adaptations	\$0
	6735	Dental	\$0
	6740	PA - Indiv., Self-Directed	\$12,000
	6745	PA - Agency/Contractor (General)	\$0
	6750	PA - Medical/Behv	\$0
	6755	Assistive Technology	\$600
	6760	Home Skills Development - Individual	\$1,800
	6765	Support Broker, Agency	\$0
	6775	Special Medical Equipment & Supplies	\$3,600
	6780	Offsite Day Hab - Individual	\$12,000
	6785	Offsite Day Hab - Group	\$1,200
	6790	Onsite Day Hab - Individual	\$0
	6791	Individual Skill Development - Group	\$0
	6795	Career Prep Services - Off Site Grp	\$0
	6796	Temporary Residential	\$0
	6797	Onsite Day Hab - Group	\$3,000
	6798	Offset from Restricted Funds	\$0
	6799	Miscellaneous	\$1,200
Total Partnership for Hope			\$54,000

6900	CCDDR Programs & Services		
6920	DMH Billing		\$0
6930	TCM Support		\$259,113
6940	Non-Medicaid Services		\$72,614
6950	Ancillary Services		\$126,519
6998	Offset from Restricted Funds		\$0
		Total TCM	\$458,247
7100	Housing Programs		
7105	Housing Voucher Program		\$0
7110	Reasonable Accommodations Requests		\$0
7115	Universal Housing Design Assistance		\$0
7120	Transitional Housing		\$0
7125	Inspections		\$0
7130	Re-Inspections		\$0
7198	Offset from Restricted Funds		\$0
		Total Housing Programs	\$0
7200	Children's Programs		
7205	CLC Operations		\$0
7210	New Programs		\$0
7215	EDGE Program		\$0
7220	First Steps Program		\$18,000
7225	Step Ahead Program		\$228,000
7230	OSLCFDC		\$19,200
7235	IWYP		\$31,825
7298	Offset from Restricted Funds		\$0
		Total CLC	\$297,025
7300	Sheltered Employment Programs		
7305	LAI - Employment		\$201,000
7310	LAI - Transportation		\$48,000
7311	Transportation - No Medicaid Rate		\$0
7312	Transportation - Medicaid Rate Differential		\$0
7315	DESE Shortfall		\$0
7320	New Programs		\$0
7325	Thrift Store		\$0
7330	Contract Packaging		\$0
7335	Foam Recycling		\$0
7340	Gifted Gardens		\$0
7345	Miscellaneous/Unclassified Services		\$0
7350	Shredding		\$0
7355	Wood Products		\$0
7390	LAI - Operations Shortfall		\$0
7391	LAI - Transportation - Operations Shortfall - Offset		\$0
7395	Assets/Capital Improvements		\$0
7398	Offset from Restricted Funds		\$0
		Total Sheltered Employment	\$249,000

7500	Community Employment		
7505	Pre-Vocational Services - Individual		\$0
7510	Supported Employment - Individual		\$0
7515	Career Planning		\$0
7520	Job Development		\$0
7525	Pre-Vocational Services - Group		\$0
7530	Supported Employment - Group		\$0
7550	Transportation		\$0
7598	Offset from Restricted Funds		\$0
7599	Miscellaneous		\$0
	Total Community Employment		\$0
7600	Community Resources		
7605	Community Inclusion Development		\$0
7610	Public Transit Services		\$0
7615	Housing Programs		\$0
7698	Offset from Restricted Funds		\$0
	Total Community Resources		\$0
7900	Special/Additional Needs		
7905	Medicaid Spend Down		\$0
7910	Brownell's PT - Other		\$0
7915	Personal Assistant		\$0
7920	Other Miscellaneous Service Costs		\$5,200
7925	Transportation		\$0
7998	Offset from Restricted Funds		\$0
7999	Misc (Services, Supplies, Materials, Equipment, etc)		\$1,296
	Total Special/Add. Needs		\$6,496
	Total Expenses		\$1,104,662
	Net Income		\$0

SB 40 Tax (Monthly)

	Acct	Title	January	February	March	April	May	June	July	August	September	October	November	December	Totals
4000	SB 40 Tax Income		71.35%	19.85%	3.26%	1.10%	1.31%	0.66%	0.57%	0.78%	0.48%	0.26%	0.37%	0.00%	
	4105	County Tax Receipts	\$786,387	\$218,767	\$35,900	\$12,154	\$14,482	\$7,248	\$6,333	\$8,639	\$5,263	\$2,872	\$4,117	\$0	\$1,102,163
	4140	Interest Income - County Tax Funds	\$208	\$208	\$208	\$208	\$208	\$208	\$208	\$208	\$208	\$208	\$208	\$208	\$2,500
	4150	MEHTAP Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Total Income	\$786,595	\$218,975	\$36,108	\$12,363	\$14,690	\$7,457	\$6,541	\$8,848	\$5,472	\$3,080	\$4,325	\$208	\$1,104,663
5800		Other General & Administrative													
	5805	Audit Service/Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5810	Consulting Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5815	CPA Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5820	Legal/Attorney Fees	\$0	\$0	\$0	\$1,000	\$3,000	\$0	\$0	\$0	\$0	\$11,865	\$11,865	\$11,865	\$39,595
	5825	License/Certification/Permit Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5830	Membership/Association Dues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5855	Seminars/Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5860	Survey Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5865	Travel/Lodging/Meals Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5898	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5899	Miscellaneous	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$300
		Total Other G&A	\$25	\$25	\$25	\$1,025	\$3,025	\$25	\$25	\$25	\$25	\$11,890	\$11,890	\$11,890	\$39,895
6700		Partnership for Hope													
	6705	Transportation	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$18,000
	6706	Career Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6707	Pre-Vocational Services - Individual	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6708	Job Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6709	Community Employment - Individual	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$600
	6710	Behavior Services/Senior B. Consultant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6711	Pre-Vocational Services - Group	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6712	Supported Employment - Group	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6715	Behavior Services/Positive B. Support	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6716	Senior Behavior Consultant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6720	Behavior Analysis	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6725	Community Specialist	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6730	Environmental Accessibility Adaptations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6735	Dental	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6740	PA - Indiv., Self-Directed	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$12,000
	6745	PA - Agency/Contractor (General)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6750	PA - Medical/Behv	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6755	Assistive Technology	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$600
	6760	Home Skills Development - Individual	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$1,800
	6765	Support Broker, Agency	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6775	Special Medical Equipment & Supplies	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$3,600
	6780	Offsite Day Hab - Individual	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$12,000
	6785	Offsite Day Hab - Group	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$1,200
	6790	Onsite Day Hab - Individual	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6791	Individual Skill Development - Group	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6795	Career Prep Services - Off Site Grp	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6796	Temporary Residential	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6797	Onsite Day Hab - Group	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$3,000
	6798	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6799	Miscellaneous	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$1,200
		Total Partnership for Hope	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$54,000
6900		CCDDR Programs & Services													
	6920	DMH Billing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	6930	TCM Support	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$8,294	\$8,294	\$8,294	\$8,294	\$259,113
	6940	Non-Medicaid Services	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$2,574	\$0	\$0	\$0	\$72,614
	6950	Ancillary Services	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$11,742	\$11,742	\$11,742	\$11,742	\$126,519
	6998	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Total TCM	\$46,941	\$46,941	\$46,941	\$46,941	\$46,941	\$46,941	\$46,941	\$46,941	\$22,611	\$20,036	\$20,036	\$20,036	\$458,247

7100	Housing Programs														
	7105	Housing Voucher Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7110	Reasonable Accommodations Requests	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7115	Universal Housing Design Assistance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7120	Transitional Housing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7125	Inspections	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7130	Re-Inspections	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7198	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Total Housing Programs		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7200	Children's Programs														
	7205	CLC Operations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7210	New Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7215	EDGE Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7220	First Steps Program	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$18,000
	7225	Step Ahead Program	\$11,800	\$13,100	\$10,500	\$15,100	\$18,500	\$20,500	\$32,000	\$27,000	\$22,000	\$18,500	\$22,500	\$16,500	\$228,000
	7230	OSLCFDC	\$1,300	\$600	\$1,100	\$1,400	\$1,400	\$1,400	\$2,900	\$3,500	\$1,400	\$1,400	\$1,400	\$1,400	\$19,200
	7235	IWYP	\$550	\$550	\$675	\$650	\$900	\$4,900	\$7,000	\$7,000	\$3,200	\$2,100	\$2,400	\$1,900	\$31,825
	7298	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total CLC		\$15,150	\$15,750	\$13,775	\$18,650	\$22,300	\$28,300	\$43,400	\$39,000	\$28,100	\$23,500	\$27,800	\$21,300	\$297,025	
7300	Sheltered Employment Programs														
	7305	LAI - Employment	\$16,000	\$13,500	\$16,000	\$18,000	\$18,000	\$18,000	\$16,500	\$17,500	\$17,500	\$16,500	\$18,000	\$15,500	\$201,000
	7310	LAI - Transportation	\$3,500	\$3,300	\$4,900	\$5,300	\$4,800	\$4,400	\$4,000	\$4,000	\$3,100	\$3,700	\$3,200	\$3,800	\$48,000
	7311	Transportation - No Medicaid Rate	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7312	Transportation - Medicaid Rate Differential	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7315	DESE Shortfall	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7320	New Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7325	Thrift Store	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7330	Contract Packaging	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7335	Foam Recycling	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7340	Gifted Gardens	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7345	Miscellaneous/Unclassified Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7350	Shredding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7355	Wood Products	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7390	LAI - Operations Shortfall	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7391	LAI - Transportation - Operations Shortfall Offset from Rest	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7395	Assets/Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7398	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Total Sheltered Employment		\$19,500	\$16,800	\$20,900	\$23,300	\$22,800	\$22,400	\$20,500	\$21,500	\$20,600	\$20,200	\$21,200	\$19,300	\$249,000
7500	Community Employment														
	7505	Pre-Vocational Services - Individual	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7510	Supported Employment - Individual	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7515	Career Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7520	Job Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7525	Pre-Vocational Services - Group	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7530	Supported Employment - Group	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7550	Transportation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7598	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7599	Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total Community Employment		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
7600	Community Resources														
	7605	Community Inclusion Development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7610	Public Transit Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7615	Housing Programs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	7698	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Community Resources		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

7900	Special/Additional Needs													
7905	Medicaid Spend Down	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7910	Brownell's PT - Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7915	Personal Assistant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7920	Other Miscellaneous Service Costs	\$1,300	\$0	\$0	\$1,300	\$0	\$0	\$1,300	\$0	\$0	\$1,300	\$0	\$0	\$5,200
7925	Transportation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7998	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7999	Misc (Services, Supplies, Materials, Equipment, etc)	\$332	\$80	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$884	\$1,296
Total Special/Add. Needs		\$1,632	\$80	\$0	\$1,300	\$0	\$0	\$1,300	\$0	\$0	\$1,300	\$0	\$884	\$6,496
Total Expenses		\$87,748	\$84,096	\$86,141	\$95,716	\$99,566	\$102,166	\$116,666	\$111,966	\$75,836	\$81,426	\$85,426	\$77,910	\$1,104,662
Net Income		\$698,847	\$134,879	(\$50,033)	(\$83,353)	(\$84,876)	(\$94,709)	(\$110,125)	(\$103,118)	(\$70,364)	(\$78,346)	(\$81,101)	(\$77,702)	\$0

Services 2025 - Revised		
Income	Acct	Title
4500	Services Income	
	4505	Medicaid Services \$1,261,182
	4506	Non-Medicaid Services \$72,614
	4507	Ancillary Services \$126,519
	4508	Non-Billable \$0
	4515	TCM Support \$259,113
	4516	Contracted Services \$0
	4530	Rent \$8,935
	4535	Grants \$0
	4540	Interest Income - Services Funds \$480
	4545	Other Contracted Services \$0
	4999	Miscellaneous \$9,539
		Total Income \$1,738,383
Expenses		
5000	Payroll & Benefits	
	5004	CRC Employee Salaries \$37,238
	5005	TCM Employee Salaries \$831,476
	5006	Administrative Employee Salaries \$199,293
	5014	CRC Employee Taxes \$2,969
	5015	TCM Employee Taxes \$65,708
	5016	Administrative Employee Taxes \$15,546
	5017	TCM Payroll Bank/Electronic Transaction Fees \$0
	5018	Administrative Payroll Bank/Electronic Fees \$0
	5019	CRC Payroll Bank/Electronic Fees \$0
	5020	TCM Employee Retirement \$70,675
	5021	Administrative Employee Retirement \$16,940
	5022	CRC Employee Retirement \$3,165
	5025	TCM Employee Health Insurance \$197,825
	5026	Administrative Employee Health Insurance \$30,750
	5027	CRC Employee Health Insurance \$8,200
	5030	TCM Employee Vision/Optical Insurance \$0
	5031	Administrative Employee Vision/Optical Insurance \$0
	5032	CRC Employee Vision/Optical Insurance \$0
	5035	TCM Employee Dental Insurance \$0
	5036	Administrative Employee Dental Insurance \$0
	5037	CRC Employee Dental Insurance \$0
	5040	TCM Employee Life Insurance \$3,860
	5041	Administrative Employee Life Insurance \$600
	5042	CRC Employee Life Insurance \$160
	5045	TCM Employee Supplemental Insurance \$0
	5046	Administrative Employee Supplemental Insurance \$0
	5047	CRC Employee Supplemental Insurance \$0
	5050	TCM Employee Workmans Comp Insurance \$12,027
	5051	Administrative Employee Workmans Comp Insurance \$1,718
	5052	CRC Employee Workmans Comp Insurance \$687
	5055	TCM Employee Mileage \$14,475
	5056	Administrative Employee Mileage \$4,200
	5057	CRC Employee Mileage \$600
	5060	TCM Employee Background Checks \$120
	5061	Administrative Employee Background Checks \$120
	5062	CRC Employee Background Checks \$0
	5065	TCM Employee Drug Testing \$120
	5066	Administrative Employee Drug Testing \$120
	5067	CRC Employee Drug Testing \$0
	5070	TCM Employee Cell Phone Reimbursement \$9,650
	5071	Administrative Cell Phone Reimbursement \$1,500
	5072	CRC Employee Cell Phone Reimbursement \$400
	5098	Offset from Restricted Funds (\$100,000)
		Total Payroll & Benefits \$1,430,143

5100	Repairs & Maintenance to Property & Building	
5105	Appliance Repairs	\$0
5110	Building-Exterior	\$0
5115	Building-Interior	\$0
5120	Cleaning Supplies	\$1,200
5125	Common Area Repairs	\$0
5130	Door Repairs	\$840
5135	Electrical Supplies/Repairs	\$240
5140	Floor Covering Repairs	\$0
5145	HVAC Supplies/Repairs	\$4,200
5150	Intrusion Alarm Repairs	\$0
5155	Lighting supplies/Bulbs	\$300
5160	Locks & Keys	\$120
5165	Maintenance Supplies/Equipment	\$120
5170	Parking Lot Maint./Repairs	\$0
5175	Plumbing Supplies/Repairs	\$600
5180	Roof Supplies/Repairs	\$0
5185	Safety Equipment/System Repairs	\$1,200
5190	Vehicle Servicing/Repairs/Licensing	\$0
5195	Window/Glass Repairs	\$0
5198	Offset from Restricted Funds	\$0
5199	Miscellaneous	\$0
	Total R&M to Property & Building	\$8,820
5500	Contracted Business Services	
5505	Bookkeeping/Accounting Contract	\$10,000
5510	Cell Phone/Mobile Internet Contract	\$4,800
5512	Copier/Scanner Contract	\$1,560
5515	Fire Alarm Contract	\$1,680
5520	Housekeeping/Cleaning Contract	\$7,200
5530	InfoTech Support Contract	\$48,000
5535	Internet Contract	\$4,200
5540	Intrusion Alarm Contract	\$0
5545	Landscape Maintenance	\$6,900
5550	Maintenance Contract	\$0
5560	Pest Control Contract	\$3,600
5565	Snow Removal Contract	\$4,200
5567	Software Usage/Support Contract	\$48,000
5569	Telephone System Support Contract	\$1,200
5570	Trash Removal Contract	\$4,200
5575	Web Site Design/Hosting Contract	\$780
5579	Rent	\$0
5580	Storage	\$7,200
5598	Offset from Restricted Funds	\$0
5599	Miscellaneous	\$1,200
	Total Contracted Business Services	\$154,720
5600	Presentations/Public Meetings	
5605	PSA/Presentations/Publications Expense	\$1,440
5610	Public Meetings Expenses	\$1,440
5615	Signage	\$0
	Total Presentations/Public Meetings	\$2,880
5700	Office Expenses	
5705	Computer Hardware/Software Expense	\$12,000
5710	Copy Machine Expense	\$0
5715	Office Furniture Expense	\$0
5720	Office Supplies	\$12,000
5725	Postage & Delivery	\$3,600
5730	Printing Expense	\$1,500
5735	Telephone Expense	\$5,100
5798	Offset from Restricted Funds	\$0
5799	Miscellaneous	\$0
	Total Office Expenses	\$34,200

5800	Other General & Administrative		
5805	Audit Service/Fees	\$18,000	
5810	Consulting Fees	\$0	
5815	CPA Fees	\$0	
5820	Legal/Attorney Fees	\$12,000	
5825	License/Certification/Permit Fees	\$0	
5830	Membership/Association Dues	\$9,450	
5835	Translator Fees	\$1,800	
5855	Seminars/Training	\$6,000	
5860	Survey Expenses	\$0	
5865	Travel/Lodging/Meals Expense	\$1,800	
5870	Community Partnerships/Programs	\$0	
5898	Offset from Restricted Funds	\$0	
5899	Miscellaneous	\$1,320	
	Total Other G&A	\$50,370	
5900	Utilities		
5905	Electric	\$13,500	
5910	Gas	\$10,500	
5915	Water/Sewer	\$4,800	
	Total Utilities	\$28,800	
6100	Insurance		
6110	Liability Insurance	\$16,800	
6115	Vehicle Insurance	\$600	
6120	Building Insurance	\$8,550	
6150	Broker/Other Fees	\$2,500	
6199	Other Insurance	\$0	
	Total Insurance	\$28,450	
7600	Community Resources		
7605	Community Inclusion Development	\$0	
7610	Public Transit Services	\$0	
7615	Housing Programs	\$0	
7698	Offset from Restricted Funds	\$0	
7699	Other Services	\$0	
	Total Community Resources	\$0	
	Subtotal Expenses	\$1,738,383	
Other Expenses			
8500	Depreciation		
8505	Building Depreciation	\$15,600	
8510	Remodeling Depreciation	\$33,750	
8515	Equipment Depreciation	\$26,400	
8520	Vehicles Depreciation	\$0	
	Total Depreciation	\$75,750	
	Total Other Expenses	\$75,750	
	Total Expenses	\$1,814,133	
	Net Income	(\$75,750)	
	Net Income Less Depreciation	\$0	

Services (Monthly)

	Acct	Title	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Totals
4500		Services Income													
	4505	Medicaid Services	\$118,051	\$98,830	\$98,830	\$106,146	\$132,682	\$91,515	\$95,104	\$128,024	\$95,104	\$120,708	\$91,752	\$84,436	\$1,261,182
	4506	Non-Medicaid Services	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$8,755	\$2,574	\$0	\$0	\$0	\$72,614
	4507	Ancillary Services	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$9,944	\$11,742	\$11,742	\$11,742	\$11,742	\$126,519
	4508	Non-Billable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	4515	TCM Support	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$28,242	\$8,294	\$8,294	\$8,294	\$8,294	\$259,113
	4516	Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	4530	Rent	\$626	\$626	\$651	\$748	\$748	\$748	\$748	\$748	\$748	\$848	\$848	\$848	\$8,935
	4535	Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	4540	Interest Income - Services Funds	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$480
	4545	Other Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	4999	Miscellaneous	\$0	\$0	\$9,539	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,539
		Total Income	\$165,658	\$146,437	\$156,001	\$153,875	\$180,411	\$139,244	\$142,833	\$175,753	\$118,502	\$141,632	\$112,676	\$105,361	\$1,738,383
5000		Payroll & Benefits													
	5004	CRC Employee Salaries	\$6,206	\$4,138	\$4,138	\$4,138	\$4,138	\$4,138	\$4,138	\$6,206	\$0	\$0	\$0	\$0	\$37,238
	5005	TCM Employee Salaries	\$101,580	\$67,720	\$67,720	\$67,720	\$67,720	\$65,309	\$61,180	\$94,543	\$59,496	\$59,496	\$59,496	\$59,496	\$831,476
	5006	Administrative Employee Salaries	\$25,555	\$17,037	\$17,037	\$17,037	\$17,037	\$17,037	\$15,188	\$20,009	\$13,339	\$13,339	\$13,339	\$13,339	\$199,293
	5014	CRC Employee Taxes	\$485	\$327	\$327	\$327	\$327	\$327	\$327	\$485	\$10	\$10	\$10	\$10	\$2,969
	5015	TCM Employee Taxes	\$7,946	\$5,356	\$5,356	\$5,356	\$5,356	\$5,171	\$4,855	\$7,408	\$4,726	\$4,726	\$4,726	\$4,726	\$65,708
	5016	Administrative Employee Taxes	\$1,980	\$1,328	\$1,328	\$1,328	\$1,328	\$1,328	\$1,187	\$1,556	\$1,045	\$1,045	\$1,045	\$1,045	\$15,546
	5017	TCM Payroll Bank/Electronic Transaction Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5018	Administrative Payroll Bank/Electronic Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5019	CRC Payroll Bank/Electronic Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5020	TCM Employee Retirement	\$8,634	\$5,756	\$5,756	\$5,756	\$5,756	\$5,551	\$5,200	\$8,036	\$5,057	\$5,057	\$5,057	\$5,057	\$70,675
	5021	Administrative Employee Retirement	\$2,172	\$1,448	\$1,448	\$1,448	\$1,448	\$1,448	\$1,291	\$1,701	\$1,134	\$1,134	\$1,134	\$1,134	\$16,940
	5022	CRC Employee Retirement	\$528	\$352	\$352	\$352	\$352	\$352	\$352	\$528	\$0	\$0	\$0	\$0	\$3,165
	5025	TCM Employee Health Insurance	\$16,485	\$16,485	\$16,485	\$16,485	\$16,485	\$16,485	\$16,485	\$16,485	\$16,485	\$16,485	\$16,485	\$16,485	\$197,825
	5026	Administrative Employee Health Insurance	\$2,563	\$2,563	\$2,563	\$2,563	\$2,563	\$2,563	\$2,563	\$2,563	\$2,563	\$2,563	\$2,563	\$2,563	\$30,750
	5027	CRC Employee Health Insurance	\$683	\$683	\$683	\$683	\$683	\$683	\$683	\$683	\$683	\$683	\$683	\$683	\$8,200
	5030	TCM Employee Vision/Optical Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5031	Administrative Employee Vision/Optical Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5032	CRC Employee Vision/Optical Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5035	TCM Employee Dental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5036	Administrative Employee Dental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5037	CRC Employee Dental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5040	TCM Employee Life Insurance	\$322	\$322	\$322	\$322	\$322	\$322	\$322	\$322	\$322	\$322	\$322	\$322	\$3,860
	5041	Administrative Employee Life Insurance	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$600
	5042	CRC Employee Life Insurance	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$0	\$0	\$0	\$0	\$160
	5045	TCM Employee Supplemental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5046	Administrative Employee Supplemental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5047	CRC Employee Supplemental Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5050	TCM Employee Workmans Comp Insurance	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$1,002	\$12,027
	5051	Administrative Employee Workmans Comp Insurance	\$143	\$143	\$143	\$143	\$143	\$143	\$143	\$143	\$143	\$143	\$143	\$143	\$1,718
	5052	CRC Employee Workmans Comp Insurance	\$57	\$57	\$57	\$57	\$57	\$57	\$57	\$57	\$57	\$57	\$57	\$57	\$687
	5055	TCM Employee Mileage	\$1,206	\$1,206	\$1,206	\$1,206	\$1,206	\$1,206	\$1,206	\$1,206	\$1,206	\$1,206	\$1,206	\$1,206	\$14,475
	5056	Administrative Employee Mileage	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$4,200
	5057	CRC Employee Mileage	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$0	\$0	\$0	\$0	\$600
	5060	TCM Employee Background Checks	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120
	5061	Administrative Employee Background Checks	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120
	5062	CRC Employee Background Checks	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5065	TCM Employee Drug Testing	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120
	5066	Administrative Employee Drug Testing	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120
	5067	CRC Employee Drug Testing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	5070	TCM Employee Cell Phone Reimbursement	\$804	\$804	\$804	\$804	\$804	\$804	\$804	\$804	\$804	\$804	\$804	\$804	\$9,650
	5071	Administrative Cell Phone Reimbursement	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$1,500
	5072	CRC Employee Cell Phone Reimbursement	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$0	\$0	\$0	\$0	\$400
	5098	Offset from Restricted Funds	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$8,333)	(\$100,000)
		Total Payroll & Benefits	\$170,729	\$119,104	\$119,104	\$119,104	\$119,104	\$116,303	\$109,360	\$156,114	\$100,306	\$100,306	\$100,306	\$100,306	\$1,430,143

5100	Repairs & Maintenance to Property & Building														
5105	Appliance Repairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5110	Building-Exterior	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5115	Building-Interior	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5120	Cleaning Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$600	\$400	\$200	\$0	\$0	\$0	\$1,200	
5125	Common Area Repairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5130	Door Repairs	\$70	\$70	\$70	\$70	\$70	\$70	\$70	\$70	\$70	\$70	\$70	\$70	\$840	
5135	Electrical Supplies/Repairs	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$240	
5140	Floor Covering Repairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5145	HVAC Supplies/Repairs	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$4,200	
5150	Intrusion Alarm Repairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5155	Lighting Supplies/Bulbs	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$300	
5160	Locks & Keys	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120	
5165	Maintenance Supplies/Equipment	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$120	
5170	Parking Lot Maint./Repairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5175	Plumbing Supplies/Repairs	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$600	
5180	Roof Supplies/Repairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5185	Safety Equipment/System Repairs	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$1,200	
5190	Vehicle Servicing/Repairs/Licensing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5195	Window/Glass Repairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5198	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5199	Window/Glass Repairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Total R&M to Property & Building	\$635	\$635	\$635	\$635	\$635	\$635	\$1,235	\$1,035	\$835	\$635	\$635	\$635	\$8,820	
5500	Contracted Business Services														
5505	Bookkeeping/Accounting Contract	\$0	\$2,500	\$0	\$0	\$2,500	\$0	\$0	\$2,500	\$0	\$0	\$2,500	\$0	\$10,000	
5510	Cell Phone/Mobile Internet Contract	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$4,800	
5512	Copier/Scanner Contract	\$130	\$130	\$130	\$130	\$130	\$130	\$130	\$130	\$130	\$130	\$130	\$130	\$1,560	
5515	Fire Alarm Contract	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$1,680	
5520	Housekeeping/Cleaning Contract	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$7,200	
5530	InfoTech Support Contract	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$48,000	
5535	Internet Contract	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$4,200	
5540	Intrusion Alarm Contract	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5545	Landscape Maintenance	\$575	\$575	\$575	\$575	\$575	\$575	\$575	\$575	\$575	\$575	\$575	\$575	\$6,900	
5550	Maintenance Contract	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5560	Pest Control Contract	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$3,600	
5565	Snow Removal Contract	\$840	\$840	\$840	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$840	\$840	\$4,200	
5567	Software Usage/Support Contract	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$48,000	
5569	Telephone System Support Contract	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$1,200	
5570	Trash Removal Contract	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$4,200	
5575	Web Site Design/Hosting Contract	\$65	\$65	\$65	\$65	\$65	\$65	\$65	\$65	\$65	\$65	\$65	\$65	\$780	
5579	Rent	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5580	Storage	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$7,200	
5598	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5599	Miscellaneous	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$1,200	
	Total Contracted Business Services	\$12,550	\$15,050	\$12,550	\$11,710	\$14,210	\$11,710	\$11,710	\$14,210	\$11,710	\$11,710	\$15,050	\$12,550	\$154,720	
5600	Presentations/Public Meetings														
5605	PSA/Presentations/Publications Expense	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$1,440	
5610	Public Meetings Expenses	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$120	\$1,440	
5615	Signage	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Total Presentations/Public Meetings	\$240	\$240	\$240	\$240	\$240	\$240	\$240	\$240	\$240	\$240	\$240	\$240	\$2,880	
5700	Office Expenses														
5705	Computer Hardware/Software Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$12,000	
5710	Copy Machine Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5715	Office Furniture Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5720	Office Supplies	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$12,000	
5725	Postage & Delivery	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$3,600	
5730	Printing Expense	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$125	\$1,500	
5735	Telephone Expense	\$250	\$250	\$250	\$250	\$250	\$250	\$600	\$600	\$600	\$600	\$600	\$600	\$5,100	
5798	Offset from Restricted Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
5799	Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Total Office Expenses	\$1,675	\$1,675	\$1,675	\$1,675	\$1,675	\$1,675	\$4,025	\$4,025	\$4,025	\$4,025	\$4,025	\$4,025	\$34,200	

5800	Other General & Administrative														
5805	Audit Service/Fees		\$6,000	\$0	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0	\$6,000	\$18,000
5810	Consulting Fees		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5815	CPA Fees		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5820	Legal/Attorney Fees		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$12,000
5825	License/Certification/Permit Fees		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5830	Membership/Association Dues		\$7,000	\$150	\$0	\$400	\$0	\$0	\$0	\$200	\$1,500	\$0	\$0	\$200	\$9,450
5835	Translator Fees		\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$1,800
5855	Seminars/Training		\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$6,000
5860	Survey Expenses		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5865	Travel/Lodging/Meals Expense		\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$1,800
5870	Community Partnerships/Programs		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5898	Offset from Restricted Funds		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5899	Miscellaneous		\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$110	\$1,320
Total Other G&A			\$14,910	\$2,060	\$1,910	\$2,310	\$1,910	\$1,910	\$7,910	\$2,110	\$3,410	\$1,910	\$1,910	\$8,110	\$50,370
5900	Utilities														
5905	Electric		\$750	\$750	\$750	\$750	\$750	\$750	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$13,500
5910	Gas		\$750	\$750	\$750	\$750	\$750	\$750	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$10,500
5915	Water/Sewer		\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$400	\$4,800
Total Utilities			\$1,900	\$1,900	\$1,900	\$1,900	\$1,900	\$1,900	\$2,900	\$2,900	\$2,900	\$2,900	\$2,900	\$2,900	\$28,800
6100	Insurance														
6110	Liability Insurance		\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$16,800
6115	Vehicle Insurance		\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$600
6120	Building Insurance		\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$1,200	\$1,200	\$1,200	\$8,550
6150	Broker/Other Fees		\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500	\$2,500
6199	Other Insurance		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Insurance			\$3,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,650	\$2,650	\$4,150	\$28,450
7600	Community Resources														
7605	Community Inclusion Development		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7610	Public Transit Services		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7615	Housing Programs		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7698	Offset from Restricted Funds		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7699	Other Services		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Community Resources			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
8500	Depreciation														
8505	Building Depreciation		\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300	\$15,600
8510	Remodeling Depreciation		\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$4,375	\$4,375	\$4,375	\$4,375	\$4,375	\$4,375	\$33,750
8515	Equipment Depreciation		\$1,575	\$1,575	\$1,575	\$1,575	\$1,575	\$1,575	\$2,825	\$2,825	\$2,825	\$2,825	\$2,825	\$2,825	\$26,400
8520	Vehicles Depreciation		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Depreciation			\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$4,125	\$8,500	\$8,500	\$8,500	\$8,500	\$8,500	\$8,500	\$75,750
Total Expenses			\$209,764	\$146,789	\$144,139	\$143,699	\$145,799	\$140,498	\$147,880	\$191,134	\$133,926	\$132,876	\$136,216	\$141,416	\$1,814,133
Net Income			(\$44,106)	(\$351)	\$11,863	\$10,176	\$34,613	(\$1,254)	(\$5,047)	(\$15,381)	(\$15,424)	\$8,757	(\$23,540)	(\$36,055)	(\$75,750)
Net Income Less Depreciation			(\$39,981)	\$3,774	\$15,988	\$14,301	\$38,738	\$2,871	\$3,453	(\$6,881)	(\$6,924)	\$17,257	(\$15,040)	(\$27,555)	\$0